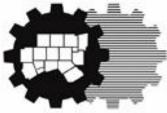
Energy Efficiency and Infrastructure Resilience

NORTH CENTRAL TEXAS COUNCIL OF GOVERNMENTS

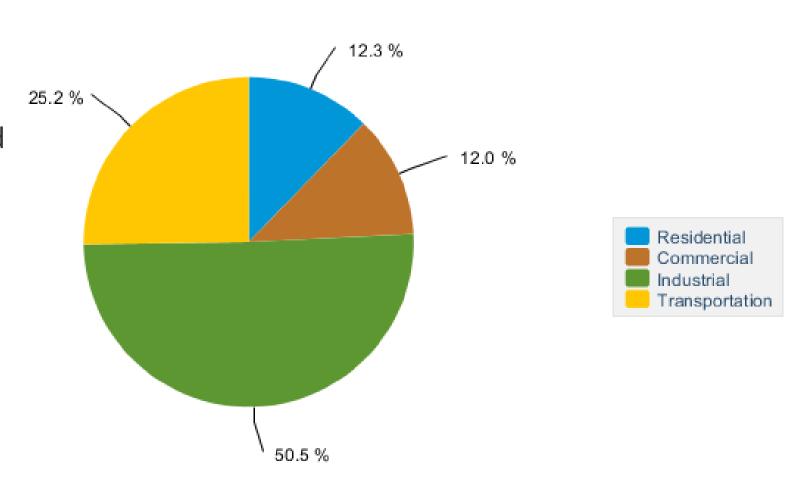
AUGUST 28, 2019



North Central Texas Council of Governments

Texas Energy Consumption by End-User Sector, 2017

- Texas produces more electricity than any other state.
- Texas leads the nation in windpowered generation and produced one-fourth of all the U.S. wind powered electricity in 2017.
 Texas is the largest energyproducing state and the largest energy-consuming state in the nation.

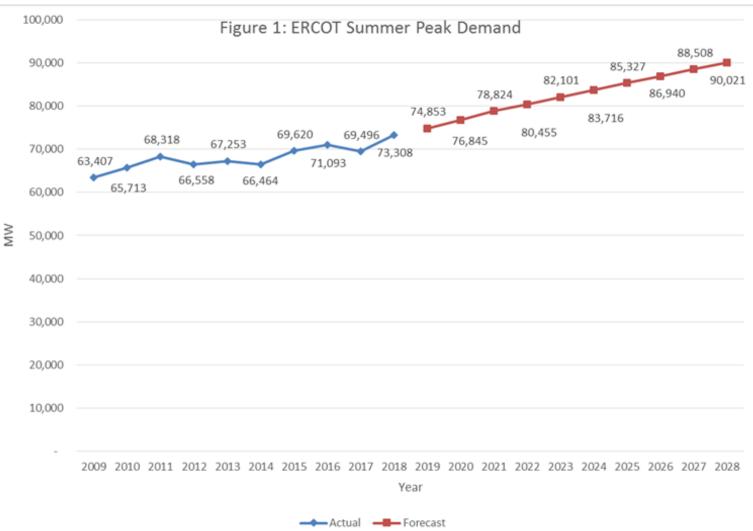




Electric Reliability Council of Texas Projected Peak Demand

ERCOT schedules power on an electric grid that connects more than 46,500 miles of transmission lines and 650+ generation units.

https://youtu.be/9yKRz08buaA





Public Utility Commission of Texas 1701 N. Congress, P.O. Box 13326, Austin, TX 78711-3326 Fax 512-936-7003

News Release August 13, 2019 Contact: Andrew Barlow [512-936-7048]

Public Utility Commission Urges Electricity Conservation

Austin, TX – The Public Utility Commission of Texas (PUC) urges Texans to conserve electricity this afternoon as record electricity demand meets higher than normal temperatures.

"When the energy demands of our state's steadily growing population and booming economy intersect with hot summer temperatures, the supply of power can get a little tight, so we're calling on Texans to help moderate demand for electricity with a few simple choices during the late afternoon hours this week," said DeAnn Walker, Chairman of the Public Utility Commission of Texas.

The PUC advises residential and business customers alike to reduce their electricity usage with simple adjustments like bumping air conditioning thermostats up at least two degrees and turning off unnecessary lighting. Customers are also asked to wait until after sunset to run dishwashing and laundry appliances.

Threats - Heat Tuesday, August 13, 2019

- Electricity demand hit an all-time high of 74,531 megawatts as people blasted their air conditioners on Monday afternoon and totaled 74,310 megawatts at 4:34 p.m. local time Tuesday, according to ERCOT.
- Temperatures peaked at 103 degrees.
- "Extreme heat across the ERCOT region will continue to result in high loads," ERCOT said in a statement.
 "We may set another new record today."

Power blows past \$9,000 cap in Texas as heat triggers emergency

Christopher Martin and Naureen S. Malik 8/13/2019

Electricity prices briefly surged past a \$9,000 a megawatt-hour price cap in Texas as extreme heat sent power demand skyrocketing and forced the state's grid operator to declare an emergency.

As temperatures in Dallas climbed to 103 degrees Fahrenheit (39 Celsius), the Electric Reliability Council of Texas issued an emergency alert, calling on all power plants to ramp up and asking customers to conserve. At one point on

https://www.msn.com/en-us/money/markets/power-blows-pastdollar9000-cap-in-texas-as-heat-triggers-emergency/ar-AAFL62t

BRIEF

ERCOT calls 2 energy emergencies in one week, 3rd in 5 years



https://www.utilitydive.com/news/ercot-calls-2nd-energy-emergency-thisweek-3rd-in-5-years/561065/



DX

in f 😏 🛇 🖂

Don't Buy a New PC - Try This

Threats - Heat Urban Heat Island Effect

"The ramifications of urban heat adversely affect public health, longevity of infrastructure, public opinion, and our economy. With rising temperatures come higher costs for energy and a threat to our energy supply."

- Dallas Urban Heat Island Mitigation Study Website https://www.texastrees.org/projects/dallasurban-heat-island-mitigation-study/

http://www.dallascitynews.net/dallas-urban-heat-island-effect-reportreleased-texas-trees-foundation

Dallas Urban Heat Island Effect report released by Texas Trees Foundation

Dallas is hot, and getting hotter. The Texas Trees Foundation's findings in the 2017 Dallas Urban Heat Island Effect report show how cities affect heat waves. Surfaces like rooftops, parking lots and streets make up 35 percent of the city. In urban areas, these retain heat, making the area up to 15 degrees warmer than in rural areas. The Foundation's study revealed Dallas County is heating up quickly, and that planting trees can help reduce the heat and improve the health of community

DFW Weather: Heat Advisory Continues, MedStar Responds Rising temperature average low of 80 fc

August 12, 2019 at 11:35 am Filed Under: DFW News, DFW Weather, heat, heat advisory, Hot Weather, MedStar, North Texas, Summe

The Texas Trees Fou and help prevent th residential building:



1-3 Bdrm Apartments In

Threats – Cyber Attacks

SECURITY

Experts assess damage after first cyberattack on U.S. grid

Blake Sobczak, E&E News reporter Energywire: Monday, May 6, 2019



Reports of an unprecedented grid "cyber event" caused a stir last week in power sector and cybersecurity circles. lan Muttoo/Flickr

Last week, the U.S. power sector marked a sober milestone: an anonymous Western utility became the first to report a malicious "cyber event" that disrupted grid operations.

The hack itself occurred two months ago, on March 5, when a "denial-of-service" attack disabled Cisco Adaptive Security Appliance devices ringing power grid control systems in Utah, Wyoming https://www.eenews.net/stories/1060281821



Hackers can interfere with everyday efforts to keep the lights on, pan denim/Shutterstock.com

ripped from a Bruce Willis action movie, but the Department of 21

plants, water facilities and gas pipelines.

Email

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Print

59

Hackers taking down the U.S. electricity grid may sound like a plot

Homeland Security has recently disclosed new details about the extent to

which Russia has infiltrated "critical infrastructure" like American power

Autho



Theodore J. Kury Director of Energy Studies Iniversity of Florida

Disclosure statement

This hacking is similar to the 2015 and 2016 attacks on Ukraine's grid. While DHS has raised the number of the Russian utility-hacking

Theodore Kury directs of Energy Studies at the University of Florida's Public Utility Research

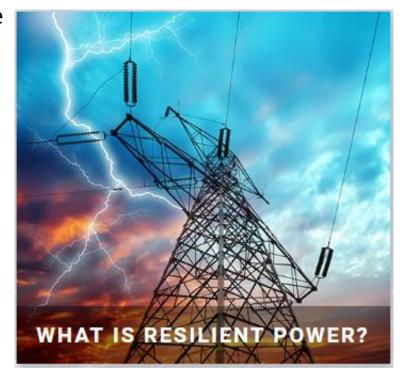
https://theconversation.com/russians-hacked-into-americaselectric-grid-heres-why-securing-it-is-hard-94279

Generic Interdependency Among Critical Infrastructure Sectors

| | (Sub)sector Receiving the Service | | | | | |
|--|--|---|---|---|--|--|
| (Sub)sector Generating the Service | ONG | Electricity | Transportation | Water | Communication | |
| ONG | | Fuel to operate power plant motors and generators | Fuel to operate transport vehicles | Fuel to operate pumps and treatment | Fuel to maintain temperatures for equipment; fuel for backup power | |
| Electricity | Electricity for extraction and transport (pumps, generators) | | Power for overhead transit lines | Electric power to operate pumps and treatment | Energy to run cell towers and other transmission equipment | |
| Transportation | Delivery of supplies and workers | Delivery of supplies and workers | | Delivery of supplies and workers | Delivery of supplies and workers | |
| Water | Production water | Cooling and production water | Water for vehicular operation; cleaning | | Water for equipment and cleaning | |
| Communication | Breakage and leak detection and remote control of operations | Detection and maintenance of operations and electric transmission | Identification and location of disabled vehicles, rails and roads; the provision of user service information | Detection and control of water supply and quality | | |
| | Source: IEEE | | | | | |

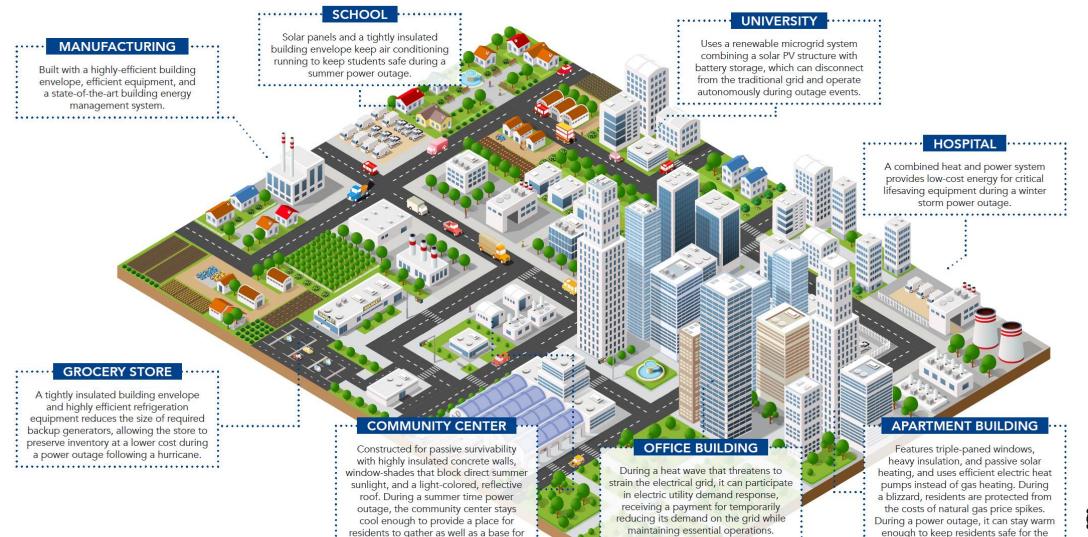
Planning a Resilient Power Sector

- The power system is at risk from an array of natural, technological, and man-made threats that can cause everything from power interruption to chronic undersupply.
 - Natural: long-term climatic changes, such as variations in precipitation patterns and changes in air and water temperatures, as well as severe weather events, such as storms, flooding, and storm surges
 - **Technological:** unpredicted equipment and infrastructure failures
 - Human-caused: Accidents and malicious events
- Impacts from these threats include, but are not limited to:
 - Potential fuel supply shortages for transportation and energy generation,
 - Physical infrastructure damage (dam failure, faulty system equipment, etc.)
 - Shifts in energy demand
 - Disruption of electricity supply to the end user
 - System operations and targeting power control systems, generators, or critical data infrastructure
- It is critical for policymakers, planners, and system operators to safeguard their systems and plan for and invest in the improved resilience of the power sector
- Planning for power sector resilience can happen at different geographic scales (local, national, or regional) and should be incorporated into existing power sector planning and policies to ensure effectiveness



The Energy-Resilient City

Learn about the different ways a city can incorporate resilience:



community services and local response.



duration of the event.

Example Electrical Energy Infrastructure Performance Goals

- Provides functional categories within the electric power infrastructure system (generation, transmission, and distribution)
- Community stakeholders, including representatives from the utility providers, need to work together to determine the functions needed during recovery and the performance goals tailored to their community needs and energy systems.

NIST, Community Resilience Planning Guide for Buildings and Infrastructure Systems, Volume II

https://nvlpubs.nist.gov/nistpubs/SpecialP ublications/NIST.SP.1190v2.pdf

| | | | Design Hazard Performance | | | | | | | | | |
|---|---|--------------------------------|---------------------------|------------|-----|---------|--------------|------|---------|----------------|-----|--|
| | | Support Needed ⁴ | Phase 1 | | | Phase 2 | | | Phase 3 | | | |
| | Communications Infrastructure | | S | Short-Term | | | Intermediate | | | Long-Term | | |
| | | | 0 | Days 1 | 1-3 | 1-4 | Weeks 4-8 | 8-12 | 4 | Months 4-24 | | |
| | Power - Electric Utilities | | | 1 | 1-3 | 1-4 | 4-0 | 0-12 | 4 | 4-24 | 24+ | |
| | Community Owned or Operated Bulk Generation | n | | | | | | | | | | |
| | Generation Requiring Fuel Transport (Coal, Gas, | - | | | | | | | | | | |
| | Oil fired) | | | | | | | | | | | |
| | In Place Fueled Generation (Hydro, solar, wind, | | | | | | | | | | | |
| | wave, compressed air) | | | | | | | | | | | |
| | Storage (Thermal, Chemical, Mechanical) | | | | | | | | | | | |
| | Community Owned or Operated Distributed Gen | eration | | | | | | | | | | |
| | Generation Requiring Fuel Transport (Coal, Gas, | | | | | | | | | | | |
| | Oil fired) | | | | | | | | | | | |
| 5 | In Place Fueled Generation (Hydro, solar, wind, | | | | | | | | | | | |
|) | wave, compressed air) | | | | | | | | | | | |
| | Storage (Thermal, Chemical, Mechanical) | (*) | | | | | | | | | | |
| | Transmission and Distribution (including Substat Critical Facilities | tions) | | | | | | | | | | |
| _ | Hospitals, Police and Fire Stations / Emergency | | | | | | I | | | | | |
| | Operations Centers | | | | | | | | | | | |
| | Debris / recycling centers/ Related lifeline | | | | | | | | | | | |
| | systems | | | | | | | | | | | |
| ^ | Emergency Housing | | | | | | | | | | | |
| | Public Shelters / Nursing Homes / Food | | | | | | | | | | | |
| | Distribution Centers | | | | | | | | | | | |
| | Emergency shelter for response / recovery | | | | | | | | | | | |
| | workforce/ Key Commercial and Finance | | | | | | | | | | | |
| | Housing/Neighborhood | | | | | | | | | | | |
| | Essential city services facilities / schools / | | | | | | | | | | | |
| | Medical offices | | | | | | | | | | | |
| | Houses of worship/meditation/ exercise | | | | | | | | | | | |
| | Buildings/space for social services (e.g., child services) and prosecution activities | | | | | | | | | | | |
| | Community Recovery | | | | | | | | | | | |
| | Commercial and industrial businesses / Non- | | | | | | | | | | | |
| | emergency city services | | | | | | | | | | | |
| | Residential housing restoration | | | | | | | | | | | |
| | | | | | | | | | | | | |

Energy Efficiency's Role in Increasing Resilience

Energy efficiency can be a core strategy to reduce risks and enhance the resilience of the communities that energy systems serve.

Table ES2. Energy efficiency measures that reduce vulnerability and increase capacity to cope

Table ES1. Resilience benefits of energy efficiency

| | | | Table Lo2. Energy encoded inclusives that requires value ability and inclusive capacity to cope | | | | | |
|--|---|--|---|---|--|--|--|--|
| Benefit type | Energy efficiency outcome | Resilience benefit | Energy efficiency measure | Resilience implications | | | | |
| Emergency response and recovery | Reduced electric demand | Increased reliability during times of stress on electric system and increased ability to respond to system emergencies | СНР | Provides backup power, allows facilities receiving backup power to double as shelter for displaced residents, reduces overall net emissions, and potentially increases cost savings | | | | |
| | Backup power supply from combined heat and power (CHP) and microgrids | Ability to maintain energy supply during emergency or disruption | Microgrids | May disconnect from grid during power outage, maintaining power supply; allows facilities receiving backup power to double as shelter for displaced residents; reduces overall net emissions; and potentially increases cost savings | | | | |
| | Efficient buildings that maintain | Residents can shelter in place as long as buildings' | | | | | | |
| | temperatures Multiple modes of transportation | structural integrity is maintained. Several travel options that can be used during | Transportation alternatives | Multiple transportation modes that can be used during evacuations and everyday disruptions | | | | |
| | and efficient vehicles | evacuations and disruptions | | Provides heating, cooling, and electricity using local energy sources and reduces peak power demand through thermal energy storage | | | | |
| Social and economic | Local economic resources may | Stronger local economy that is less susceptible to | District energy systems | | | | | |
| | stay in the community | hazards and disruptions | Utility energy efficiency | Increases reliability and reduces utility costs Allows residents/tenants to shelter in place longer, reduces annual energy spending, and reduces overall net emissions. Can help | | | | |
| | Reduced exposure to energy | Economy is better positioned to manage energy | programs | | | | | |
| | price volatility | price increases, and households and businesses are better able to plan for future. | | | | | | |
| | Reduced spending on energy | Ability to spend income on other needs, increasing disposable income (especially important for low-income families) | Energy-efficient buildings | vulnerable populations avoid dangerous and occasionally life- threatening situations in which weather and economics present a dual threat | | | | |
| | Improved indoor air quality and emission of fewer local | Fewer public health stressors | Green infrastructure | Reduces localized flooding due to storms, reduces energy demand, and reduces urban heat island (UHI) effect in cities and electricity demand | | | | |
| Climate mitigation and adaptation | pollutants | | Cool roofs and surfaces | Reduces UHI effect and electricity demand and reduces overall net emissions | | | | |
| | Reduced greenhouse gas emissions from power sector | Mitigation of climate change | | | | | | |
| | Cost-effective efficiency investments | More leeway to maximize investment in resilient redundancy measures, including adaptation measures | Transit-oriented development | Increases economic development opportunities; provides transportation cost savings and reduces impacts of price volatility; and may improve air quality | | | | |
| | | | | | | | | |

FOR MORE INFORMATION

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https://www.nctcog.org/envir/natural-resources/energy-efficiency



North Central Texas Council of Governments

Practical Approaches to Keeping the Lights On with CHP Microgrids

U.S. DOE CHP Deployment Program CHP Technical Assistance Partnerships Gavin Dillingham, PhD Director Southcentral CHP TAP August 28, 2019



Outline

- CHP Overview
- The State of CHP
- Microgrids with CHP
- Need for Resilient Critical Infrastructure
- Resilience Improved with Microgrids
- Resilience Planning with DOE
- Project Snapshots
- Implementing a Project with CHP TAP



DOE CHP Technical Assistance Partnerships (CHP TAPs)

End User Engagement

Partner with strategic End Users to advance technical solutions using CHP as a cost effective and resilient way to ensure American competitiveness, utilize local fuels and enhance energy security. CHP TAPs offer fact-based, non-biased engineering support to manufacturing, commercial, institutional and federal facilities and campuses.

Stakeholder Engagement

Engage with strategic Stakeholders, including regulators, utilities, and policy makers, to identify and reduce the barriers to using CHP to advance regional efficiency, promote energy independence and enhance the nation's resilient grid. CHP TAPs provide factbased, non-biased education to advance sound CHP programs and policies.



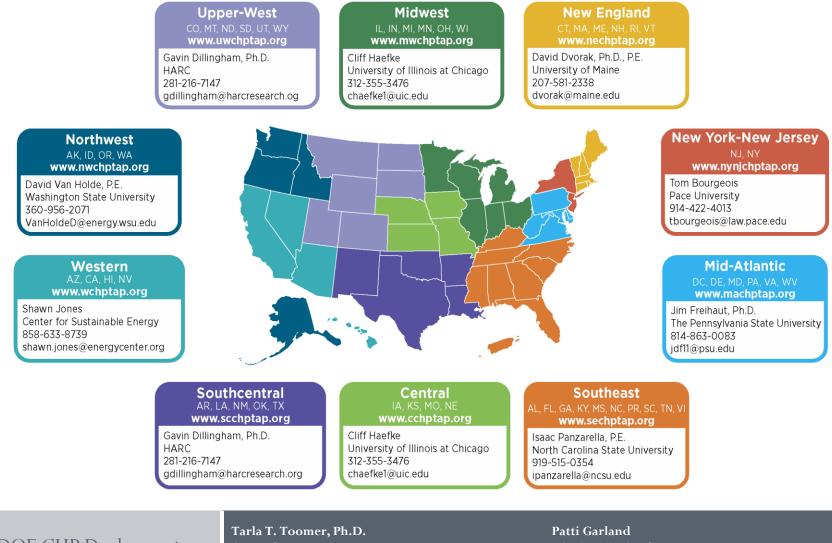
As leading experts in CHP (as well as microgrids, heat to power, and district energy) the CHP TAPs work with sites to screen for CHP opportunities as well as provide advanced services to maximize the economic impact and reduce the risk of CHP from initial CHP screening to installation.





www.energy.gov/chp

DOE CHP Technical Assistance Partnerships (CHP TAPs)



DOE CHP Deployment Program Contacts www.energy.gov/CHPTAP

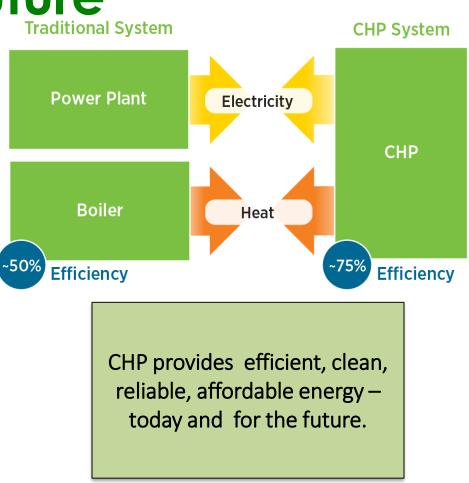
CHP Deployment Manager Office of Energy Efficiency and Renewable Energy U.S. Department of Energy Tarla.Toomer@ee.doe.gov DOE CHP TAP Coordinator [contractor] Office of Energy Efficiency and Renewable Energy U.S. Department of Energy Patricia.Garland@ee.doe.gov

CHP Overview



CHP: A Key Part of Our Energy Future

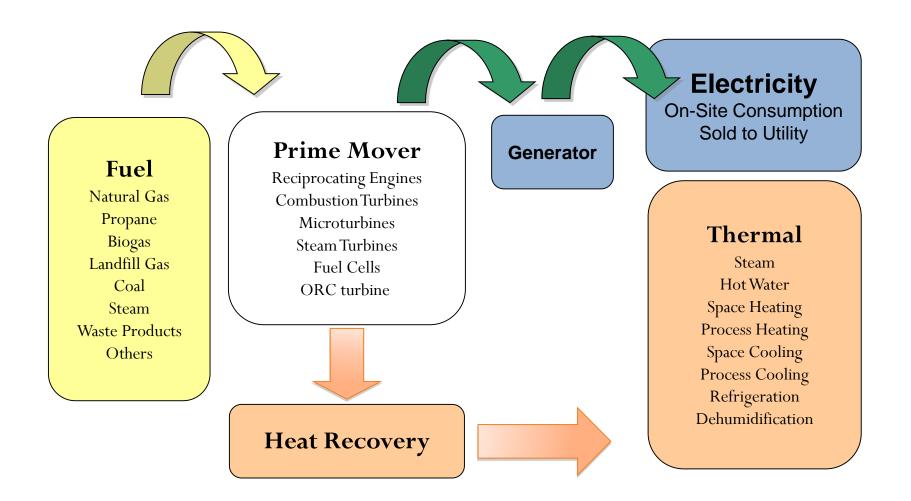
- Form of Distributed Generation (DG)
- An integrated system
- Located at or near a building / facility
- Provides at least a portion of the electrical load and
- Uses thermal energy for:
 - Space Heating / Cooling
 - Process Heating / Cooling
 - o Dehumidification



Source: www.energy.gov/chp

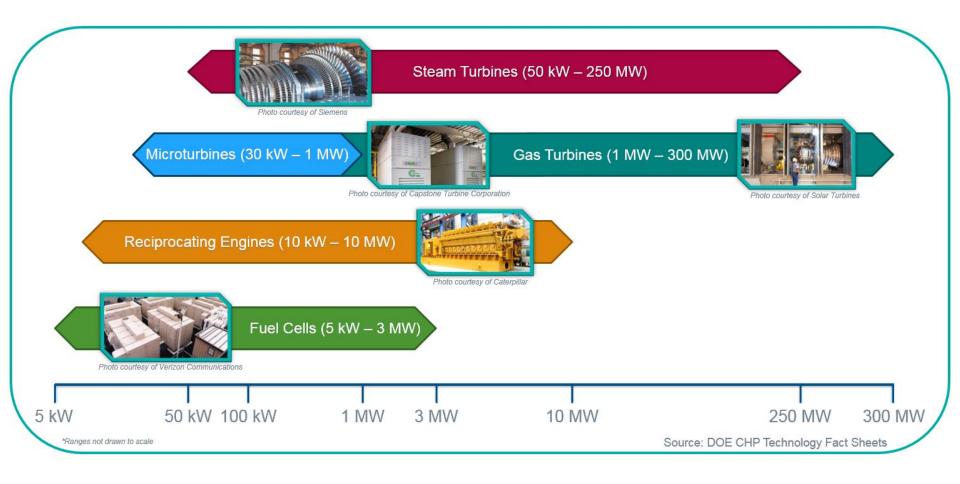


CHP System Schematic





Common CHP Technologies and Capacity Ranges





What Are the Benefits of CHP?

- CHP is more efficient than separate generation of electricity and heating/cooling
- Higher efficiency translates to lower operating costs (but requires capital investment)
- Higher efficiency reduces emissions of pollutants
- CHP can also increase energy reliability and resiliency and enhance power quality
- On-site electric generation can reduce grid congestion and avoid distribution costs.

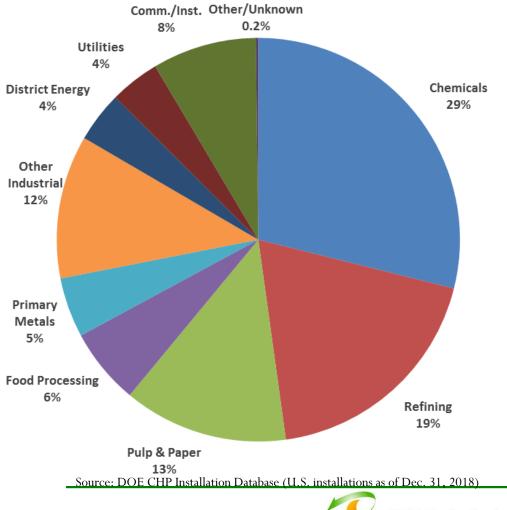


The State of CHP



CHP Today in the United States

Existing CHP Capacity

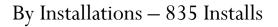


- 80.7 GW of installed CHP at more than 4,500 industrial and commercial facilities
- 8% of U.S. Electric Generating Capacity; 14% of Manufacturing
- Avoids more than 1.8 quadrillion Btus of fuel consumption annually
- Avoids 241 million metric tons of CO₂ compared to separate production

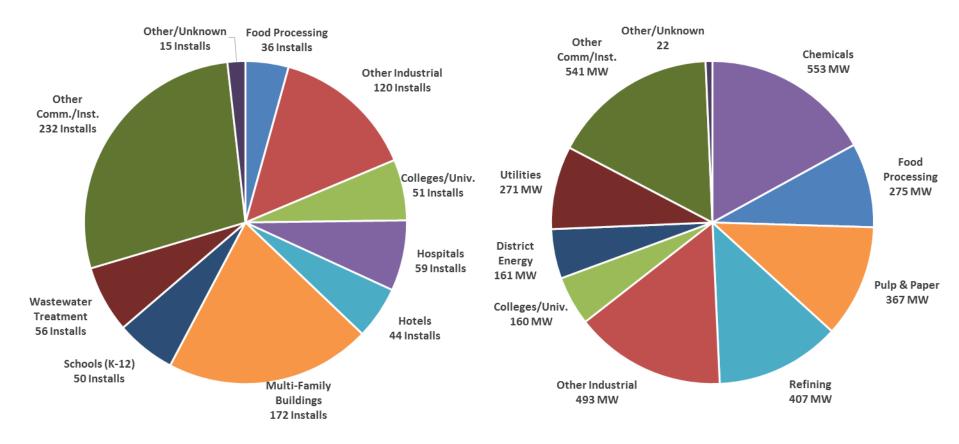
CHP Technical Assistance Partnerships

Slide prepared on 8-9-19

CHP Additions by Application (2014-2018)



By Capacity – 3.3 GW



Source: DOE CHP Installation Database (U.S. installations as of Dec. 31, 2018)



Slide prepared on 8-9-19

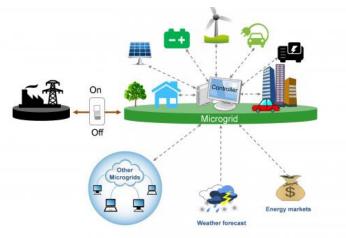
Microgrids with CHP



Microgrid Definition

A microgrid is a group of interconnected loads and distributed energy resources within clearly defined electrical boundaries that acts as a single controllable entity with respect to the grid.

A microgrid can **connect and disconnect** from the larger utility grid to enable it to operate in both **grid-connected** or **island-mode**.

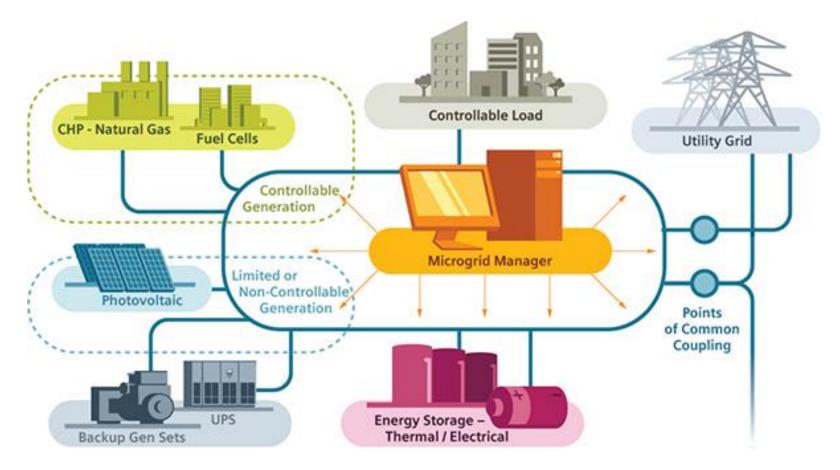


- Microgrids can use any combination of distributed energy resource (DER) technologies
 - Can be a single technology, such as combined heat and power (CHP), serving multiple buildings
 - Can be a group of connected DER technologies serving a single facility
- Microgrids are *designed to improve resiliency* of the delivery of electricity to connected facilities in order to perform critical functions when the larger utility grid is down

Source: U.S. Department of Energy Microgrid Exchange Group



Microgrids Can Incorporate Many Technologies



CHP Technical Assistance Partnerships SOUTHCENTRAL

Microgrid Applications

- Microgrids are most often deployed in institutional campus settings, like military facilities, government buildings, hospitals, and universities
 - All buildings owned/operated by a single entity
 - Backup power and ability to sustain grid outages for critical facilities
- Microgrids could be tied to district energy "downtown loops", providing steam, hot/chilled water and electricity to various commercial/industrial facilities
 - More challenging when each facility is owned and operated by separate entities with different requirements and goals



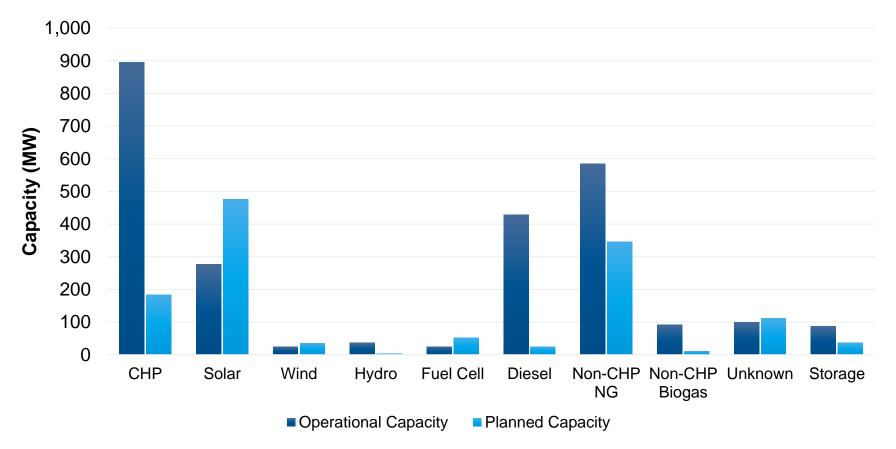
Current Microgrid Market

- As of October 2018, 331 total microgrid projects in U.S.
 - **211 operational microgrids** identified, with 3.85 GW of total capacity
 - **104 planned microgrid projects** with 1.55 GW of expected capacity
 - 16 microgrids that have been stalled, or whose status is unknown
- CHP serves as resilient baseload anchor for many microgrids – most operational capacity by technology
- Microgrid market is growing fast, with solar PV increasing compared to current operational capacity

Source: ICF Microgrid Database – microgrids used for more than emergency/standby backup power



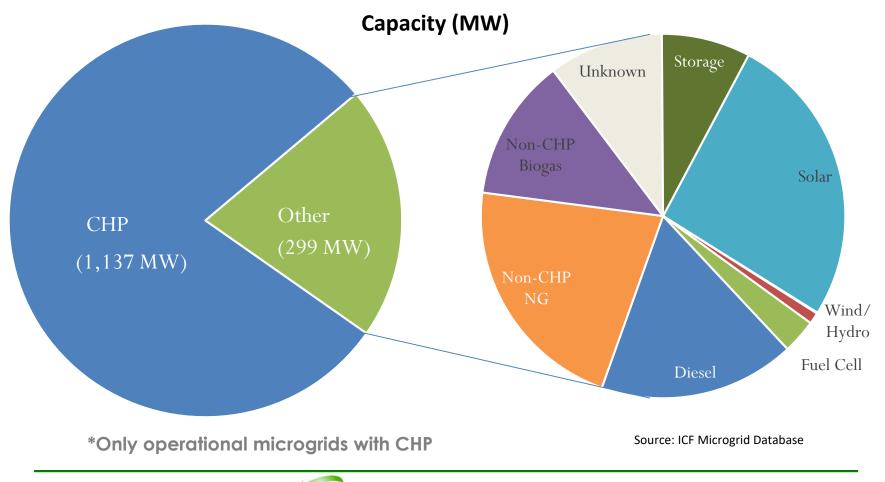
U.S. Microgrid Capacity by Technology



Source: ICF Microgrid Database



Technologies Used with CHP in Operational Microgrids*



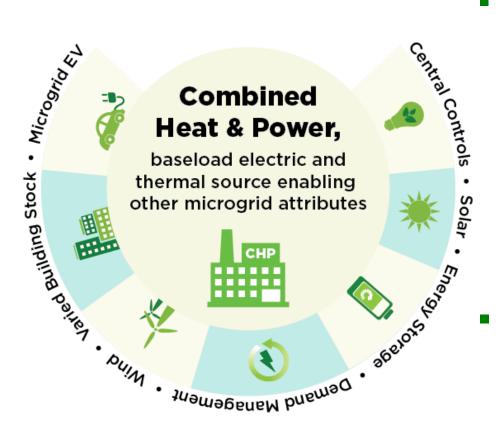
CHP Technical Assistance Partnerships

CHP Microgrids: Status and Benefits

- For planned and operational microgrids, only 75 out of 314 microgrids use CHP
 - Twice as many microgrids (150) use solar PV
 - CHP may not be applicable for every microgrid, but more microgrids could be incorporating CHP
- Microgrids with CHP can produce baseload power 24/7 and continue critical operations indefinitely during extended utility outages
 - Efficient operation, emission reductions, reliable fuel supply
 - Improved power quality, increased resilience, and potential for ancillary services



CHP Can Enable Other Microgrid Technologies



With a CHP system providing baseload electric and thermal energy, microgrids can add:

- Solar and wind resources
- Energy storage
- Demand management
- Central controls
- Electric vehicle charging
- Flexible CHP systems can ramp up and down as needed to balance renewable loads and provide grid services

CHP Technical Assistance Partnerships

SOUTHCENTRAL

DER Technologies Work Better Together in Microgrids

- CHP can work together with PV, wind, energy storage, and other technologies in resilient microgrids with diverse resources and multiple value streams
 - Active management system with programmable logic controllers to strategically utilize all microgrid resources
- Compared to a single DER technology, a microgrid with multiple DERs can provide:
 - Stronger resilience
 - Higher operational flexibility
 - More use cases
- For utilities, microgrids can offer locational value, increased grid reliability, power quality, ancillary services, and demand response functionality
- For end users, microgrids provide reliable and resilient power with the potential for energy and emissions savings



Microgrid Implementation Drivers

- End-users choose to install microgrids due to a combination of site-specific factors or implementation drivers
 - Clean Power
 - Cut emissions through the use of efficient and/or zero-carbon microgrid technologies
 - Economics
 - Reduce electricity, heating, cooling, and other costs through various mechanisms, such as self-generation (avoided utility costs), shared operation and maintenance, and lower fuel prices
 - **R&D**
 - Conduct research on new technologies, microgrid configurations, and financing arrangements









Microgrid Implementation Drivers (continued)

• Reliability & Resilience

- Improve electricity and thermal energy reliability and resilience during grid outages and other major disruptive events
- Especially important for critical infrastructure facilities

• Remote Grid

- Provide power to remote locations that cannot rely on the power grid, such as an island community
- Renewables Integration
 - Incorporate renewable technologies into power generation mix while using other technologies to offset the intermittency of renewables









New Business Models: Microgrids as a Service

- Microgrids are complex, with multiple energy resources serving variable loads
 - Custom-engineered logic controller with inverters, relays, and switchgear to respond to loads and utility signals
- Business owners do not understand the complexity
- Large capital investment, multiple parties involved
- Developers are beginning to offer "microgrids as a service"
 - Power purchase agreements with long-term contracts
 - Developers engineer, finance, install, operate and maintain the microgrid
 - Schneider Electric, PowerSecure (Southern Company), Siemens and more
 - Carlyle Group set up Dynamic Energy Networks for this offering, with \$500M initial backing



Utilities can Benefit from CHP Microgrids

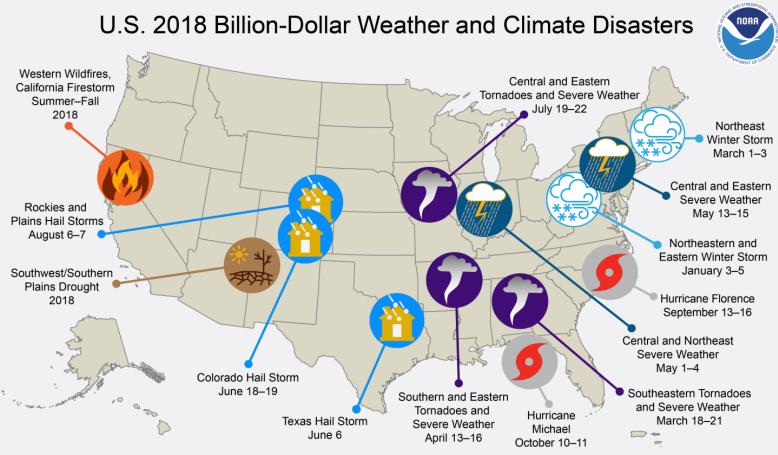
- Utilities could potentially offer microgrids as a *rate-based* service
 - Benefits for both utilities and customers in local, resilient power
 - Utilities continue to serve their customers' full power needs
 - Several utilities are exploring CHP microgrids for large customers
 - Customer keeps current rate for electricity, with added resiliency benefits
 - Steam is sold to the customer at a discount, producing additional revenue for utility
 - CHP acts as a grid resource for the utility, with excess electricity supplied to grid
- Unlike other DER technologies, CHP can contribute towards energy efficiency goals for both utilities and end-users
 - CHP produces significant energy efficiency savings compared to separate heat and power



Need for Resilient Critical Infrastructure



Power Outages are Costly

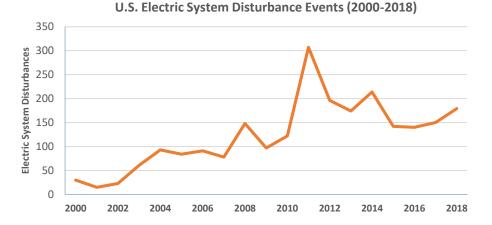


This map denotes the approximate location for each of the 14 separate billion-dollar weather and climate disasters that impacted the United States during 2018.

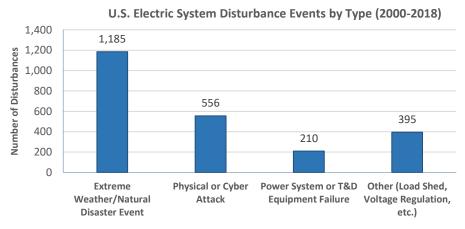


Electric System Disturbances

Electric system outages are increasingly frequent...



And outages are increasingly caused by natural disasters and storm events



Source: U.S. DOE Office of Cybersecurity, Energy Security, and Emergency Response, Electric Disturbance Events (OE-417) Annual Summaries



Reliability and Resilience: Outage Costs by Customer Class

| Customer class | Momentary | 30 min. | 1 hour | 4 hours | 8 hours | 16 hours |
|-----------------------|---|----------|----------|----------|----------|-----------|
| M | Medium and large commercial and industrial (C&I) facilities | | | | | |
| Cost per event | \$12,952 | \$15,241 | \$17,804 | \$39,458 | \$84,083 | \$165,482 |
| Cost per average kW | \$16 | \$19 | \$22 | \$48 | \$103 | \$203 |
| Cost per unserved kWh | \$190 | \$37 | \$22 | \$12 | \$13 | \$13 |
| Small C&I | | | | | | |
| Cost per event | \$412 | \$520 | \$647 | \$1,880 | \$4,690 | \$9,055 |
| Cost per average kW | \$187 | \$237 | \$295 | \$857 | \$2,138 | \$4,128 |
| Cost per unserved kWh | \$2,254 | \$474 | \$295 | \$214 | \$267 | \$258 |
| Residential | | | | | | |
| Cost per event | \$4 | \$5 | \$5 | \$10 | \$17 | \$32 |
| Cost per average kW | \$3 | \$3 | \$3 | \$6 | \$11 | \$21 |
| Cost per unserved kWh | \$31 | \$6 | \$3 | \$2 | \$1 | \$1 |

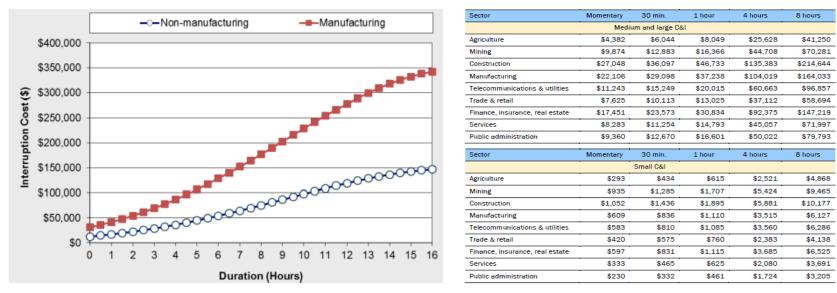
Cost figures in 2013\$. Source: Sullivan, Schellenberg, and Blundell 2015.

Medium and Large C&I facilities suffer the highest absolute outage costs, while Small C&I facilities have the highest per-unit outage costs.

Source: Valuing Distributed Energy Resources: Combined Heat and Power and the Modern Grid. Chittum and Relf, April 2018. ACEEE White Paper. Available at https://aceee.org/white-paper/valuing-der



Reliability and Resilience: C&I Outage Costs by Sector



Cost figures in 2013\$. Source: Sullivan, Schellenberg, Blundell 2015.

Cost figures in 2008\$. Source: Sullivan et al. 2009.

Manufacturing facilities generally experience higher outage costs than other Large C&I customer segments.



Critical Infrastructure Resilience

- Critical infrastructure refers to assets, systems, and networks that, if incapacitated, would have a substantial negative impact on national security, economic security, or public health and safety
- Many critical infrastructure facilities have consistent electric and thermal loads that can support CHP
- Microgrid with CHP offers many benefits to critical infrastructure:
 - Improve power quality, reliability, and resiliency
 - 24/7 power and heat with continuous benefits and cost savings
 - Can continue to operate during utility outages, providing uninterrupted electricity and heating/cooling to host facility



Critical Infrastructure Sectors Conducive to CHP

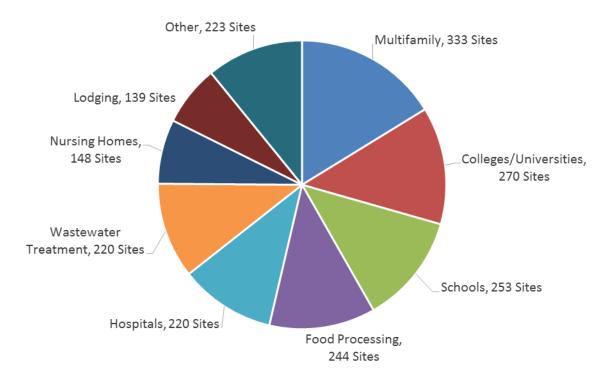
 Host facilities must have a consistent electric and thermal demand, and a reliable source of fuel (pipeline natural gas, anaerobic digester gas, etc.)

| Who Can Use CHP? | | | | | |
|---------------------------|---|-----------------|------------------------------|--------------------------------|--|
| Airports | Chemicals & Colleges & Critical Manufacture Pharmaceuticals Universities | | Critical Manufacturing | Datacenters | |
| Distribution Centers | Fire Stations | Food Processing | Food Sales & Supermarkets | Government Facilities | |
| Hospitals & Healthcare | Hotels & Lodging | Laundries | Military Bases | Multifamily | |
| Nursing Homes | Police Stations | Prisons | Schools | Wastewater Treatment Plants | |



CHP Technical Assistance Partnerships

CHP in Critical Infrastructure Installations by Sub-Sectors



More than 8.5 GW of CHP is installed at over 1,300 sites identified as critical infrastructure

Source: CHP Installation Database, 2018 - https://doe.icfwebservices.com/chpdb/



Natural Gas Distribution Service Reliability

Survey Overview

- Gas Technology Institute (GTI) conducted a survey of several North American natural gas distribution companies to obtain data on:
 - Distribution service reliability/availability. That is, the percent of time in any given year when natural gas service might not be available.
 - Annual outage rates. That is, the likelihood in a year time period that a customer could expect a disruption in natural gas service
- These data were compared with representative data from electric distribution service, using metrics that align with IEEE 1366 Electric Distribution Reliability Indices

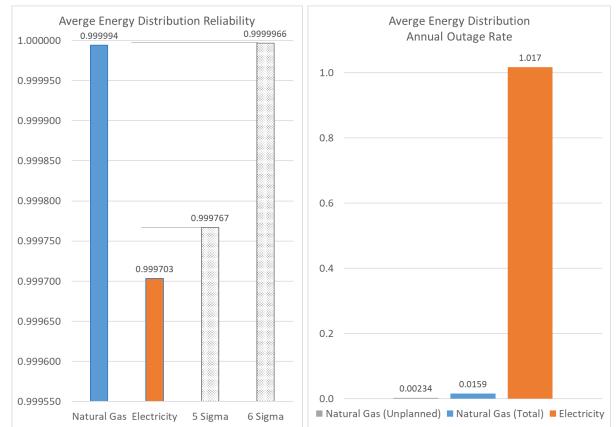
Source: Gas Technology Institute (GTI)



Energy Distribution Service Reliability

Summary of Survey Results

- Electric distribution approaches "five sigma" reliability with demonstrably higher annual outage rates (mainly unplanned)
- Natural gas distribution achieves "six sigma" reliability levels and exceptionally low outage rates
 - Most outages are due to planned maintenance
 - Third-party excavation leading cause of unplanned outages



Source: Gas Technology Institute (GTI)



Resilience Improved with Microgrids



Microgrids Improve Power Reliability and Resilience

- Microgrids provide a variety of reliability and resilience benefits to customers located both within and outside the microgrid
 - Microgrid customers can benefit from immediate continuation of service in the event of a utility-system outage
 - By removing dependence on the utility power, microgrids also benefit other utility customers by reducing demands on local grid infrastructure, decreasing the likelihood of equipment failure on the utility system

CHP systems are ideal for resilient baseload power

- CHP systems operate 24/7 and efficiently utilize heat that would otherwise be wasted, leading to significant energy and emissions savings
- Natural gas generators are resilient to weather events, with a reliable fuel supply
- Can be configured to automatically transition to island mode and support renewable generation during a utility power outage



Reliability, Resilience, and Power Quality Benefits of CHP Microgrids

| Reliability | Resilience | Power Quality |
|--|---|--|
| CHP systems located closer to loads than central generators, reducing likelihood of outages Fast-ramping capabilities allow quick response to changes in grid-supplied power, flexibility to serve dynamic loads CHP systems reduce stress on local distribution grid, extending life of grid components and reducing risk of outage caused by individual distribution equipment failure | CHP systems operate near- continuously, can provide firm backup generation during outages Island-capable systems can maintain heat/power service to loads within the microgrid network during outages, fulfill load shedding requests during high demand periods During Hurricane Sandy in 2012, every islanding-capable CHP that received NYSERDA incentives stayed online | CHP microgrids serving large, power quality-sensitive C&I customers such as data centers, and high-tech manufacturing provide high-quality power without service interruptions or voltage dips By locating generation closer to loads, CHP and district energy systems prevent voltage fluctuation and other power quality issues that typically arise on the distribution system |

Sources: Same as previous slide



Factoring Outage Costs into Microgrid Planning

- Based on the cost of power outages and the historical frequency of local outages, microgrid planners can estimate the value that resilient microgrids will provide
 - Based on frequency and duration of outages, convert to expected mitigation of outage costs on an annual basis
 - Incorporate annual mitigated outage costs into financial pro forma
- The impact that mitigated outage costs will have on a microgrid project depends on several factors
 - Customer class and sector
 - Frequency and duration of outages
 - Relative cost of microgrid equipment and installation



How Does CHP Increase Resilience?

For end users:

- Provides continuous supply of electricity and thermal energy for critical loads
- Can be configured to automatically switch to "island mode" during a utility outage, and to "black start" without grid power
- Ability to withstand long, multiday outages

For utilities:

- Enhances grid stability and relieves grid congestion
- Enables microgrid deployment for balancing renewable power and providing a diverse generation mix

• For communities:

 Keeps critical facilities like hospitals and emergency services operating and responsive to community needs



Resilience Planning with DOE



Resilience Planning with DOE Resiliency Accelerator

- The DOE Resiliency Accelerator includes resources and tools designed to assist with resilience planning efforts
 - Distributed Generation for Resiliency Planning Guide
 - CHP for Resilience Screening Tool
 - Issue Brief on Performance of DERs in Disaster Events
 - Partner Profiles

https://betterbuildingsinitiative.energy.gov/accelerators/combined-heat-and-power-resiliency



Distributed Generation (DG) for Resilience Planning Guide

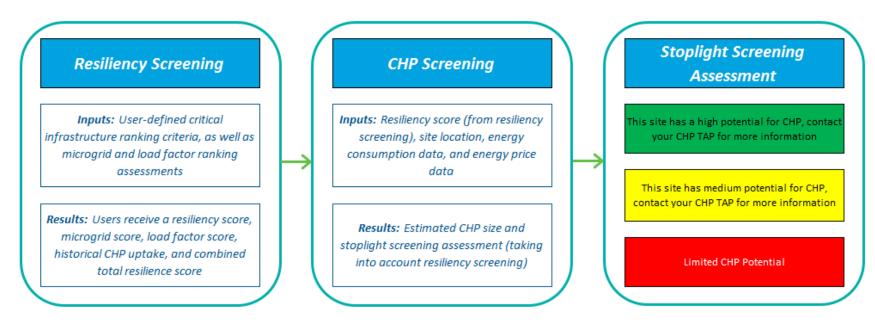
 Provides information and resources on how DG (w/a focus on CHP), can help communities meet resilience goals and ensure critical infrastructure remains operational regardless of external events

| Better DISTRIBUTED GENERATION (DG) for RESILIENCE PLANNING GUIDE | STEP 3: INDIVIDUAL SITE ASSESSMENT The third step is to perform an individual site assessment for potential CI sites based on the conducive sub-sectors identified in Steps 1 & 2 above. The following tools can be used to screen individual CI sites for their potential to deploy CHP, solar + storage, and/or a microgrid for increasing energy resilience. | | | |
|---|--|--|--|--|
| HOME DECISION MAKERS UTILITIES TAKE ACTION RESOURCE LIBRARY 101 BASICS: CRITICAL INFRASTRUCTURE (C) COMBINED HEAT & POWER (CHP) SOLAR + ENERGY STORAGE MOROGRODS APPLYING CHP IN CI CASE STLDIES | Users may choose to perform individua the tools detailed (below), or learn mor the potential resilience benefits they m | re about individual DG technologies and 🔶 Learn more about Solar + Storage for Resilience | | |
| INTRODUCTION | | Individual Site Assessment Tools | | |
| Table of Contents Site Map THE DG FOR RESILIENCE PLANNING GUIDE The Distributed Generation (DG) for Resilience Planning Guide provides information and resources on how DG, with a focus on combined heat and power (CHP), can be communities meet resilience coals and ensure critical infrastructure remains operational regardless of external events. If used in | CHP Site Screening Tool | The CHP Site Screening Tool is an excel-based tool that can provide an individual site screening assessment for CHP based on a variety of user inputs and pre-determined metrics. | | |
| (Chr), can neg communes meet resultince goals and ensure citical infrastructure remains operational regionosa or external events. In used in combination with a surveying of critical infrastructure at a regional level, this guide also provides tools and analysis capabilities to help decision makers, policy makers, utilities, and organizations determine if DG is a good fit to support resilience goals for critical infrastructure in their specific jurisdiction, territory, or organization. | Solar + Storage Screening Tool | NREL's REopt model is used to optimize energy systems for buildings, REopt Tool campuses, communities, and microgrids. | | |
| With the guide, decision makers, state and local policy makers, and utilities can get up to speed on the role of DG and Clin resilience planning. Decision makers and policy makers. And utilities can get up to speed on the role of DG and Clin resilience planning. Decision makers and policy makers. The policy makers and policy makers. The policy makers and policy policies to increase the entry estimated policy in critical infrastructure. | ood models for how to approach policies th significant vulnerabilities to infrastructure s from future disruptions. Similarly, severa w York have since initiated state programs nenting energy resiliency projects, which i ns that can continue operating during a gri d stakeholder education and awareness-bit ded several indicators for Local Energy Res silience of their communities. s have specifically addressed distributed ç | hat enhance energy resiliency. For example, a along the Gulf Coast, motivating Texas and il East Coast states impacted by Superstorm a simed at increasing resiliency. is a strong driver because it helps compensate id outage. However, other approaches such as suliding, can also be effective strategies. The siliency, which may help decision makers set generation technologies in their policies to | | |

https://resilienceguide.dg.industrialenergytools.com/



The CHP for Resilience Screening Tool



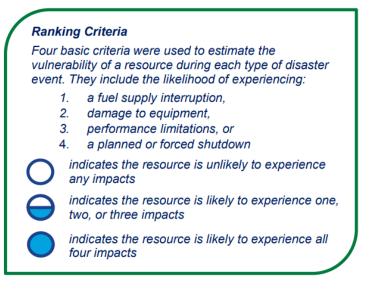
Resiliency Screening Factors: Government Continuity, Locational Ranking, Leverage/Scalability, Life Safety, Economic Impact, Microgrid, and Load Factor

Access the tool at the accelerator website under "Featured Resources": <u>https://betterbuildingsinitiative.energy.gov/accelerators/combined-heat-and-power-resiliency</u>



Issue Brief – Examining the Performance of Different DERs in Disaster Events

- Different DERs are impacted by various types of natural disasters (flooding, high winds, extreme temperature, etc.)
- Goal: To assist stakeholders in evaluating the technology options best able to meet their resilience priorities



https://betterbuildingsinitiative.energy.gov/sites/default/files/attachments/DER_Disaster_Impacts_Issue%20Brief.pdf



Issue Brief – Examining the Performance of Different DERs in Disaster Events

| | Flooding | High Winds | Earthquakes | Wildfires | Snow/Ice | Extreme Temperature |
|-------------------------------------|-----------------------|------------|-------------|------------|------------|------------------------|
| Natural Disaster or Storm Events | *** | e | | \$ | * | |
| Battery Storage | $\overline{\bigcirc}$ | 0 | Θ | \bigcirc | 0 | Θ |
| Biomass/Biogas CHP | \bigcirc | Θ | Θ | \bigcirc | 0 | 0 |
| Distributed Solar | 0 | Θ | Θ | \bigcirc | \bigcirc | Θ |
| Distributed Wind | 0 | Θ | Θ | \ominus | Θ | Θ |
| Natural Gas CHP | 0 | 0 | Θ | \ominus | 0 | 0 |
| Standby Generators | \bigcirc | 0 | \bigcirc | \bigcirc | \bigcirc | 0 |

https://betterbuildingsinitiative.energy.gov/sites/default/files/attachments/DER_Disaster_Impacts_Issue%20Brief.pdf



CHP for Resiliency Accelerator Partner Profiles

20 partner profiles

- Resilience Planning
- Program or Project Implementation
- Lessons Learned
- Additional Information
- Discussions with a wide variety of partners including: city and state energy managers/planners, PUC employees, utility engineers, and many more



State of Missouri

CHP for Resiliency Accelerator Partner Profile

1. Resilience Planning

In 2015, the Division of Energy developed a <u>Comprehensive Energy Plan</u> for the state of Missouri that included a number of actions that could help the state diversify and promote the security of energy supply. The plan includes recommendations specific to CHP, and proposes an examination of the potential for CHP at all current and planned state facilities, promotes public-private partnerships to develop CHP, and suggests establishing cost-based standby rates and interconnection standards that reflect best practices for CHP.

The Division is focused on enhancing economic development activities by promoting the combined energy efficiency and resiliency benefits associated with CHP. The role of CHP in providing energy resilience for critical facilities during electric outages caused by severe weather or other natural disasters is a key area of emphasis.

On a broader scale, the State of Missouri has adopted an initiative to move beyond emergency support functions to intermediate and long term recovery support functions (RSF) by establishing interagency working groups. The goal of this collaboration is to improve ongoing response efforts in the areas of infrastructure, health and social services, housing, economic, natural and cultural resources, and community planning. As a participant in the RSF working groups, the Division of Energy highlights the role of CHP technologies in providing secure energy solutions.

2. Program or Project Implementation

The Division of Energy is focusing its CHP awareness and outreach efforts in the institutional sector, specifically hospitals, universities & colleges, correctional facilities, and residential care facilities. As part of these efforts, the Division has enabled feasibility assessments for resilient energy solutions by hosting and participating in workshops, such as the <u>Lastern Missouri Combined Heat and Power (CHP)</u> <u>Summit in 2018</u>, and engaging with US DOE's Central CHP Technical Assistance Partnership, which has provided no-cost technical assistance for healthcare and other facilities, including DePaul Hospital Missouri correctional facilities.

The Division is also working with utilities and the public service commission to address barriers to CHP. This includes recognizing CHP as an energy efficiency measure that can contribute to the state's efficiency targets and intervening in utility rate cases to facilitate non-discriminatory standby service tariffs for CHP technologies. Further, the Division recommended authorization for Spire (a natural gas company serving customers in Missouri, Alabama and Mississippi) to assist customers with deploying CHP to serve critical loads and offered guidelines for utilities to support and co-deliver CHP programs in the state.

https://betterbuildingssolutioncenter.energy.gov/accelerators/combined-heat-and-power-resiliency/chpr-partner-profiles



Examples of CHP Policies and Programs for Resilience

| Policy, Program or Organization | Details and Accomplishments |
|---|---|
| Texas State Legislature | Passed HB 1831 and HB 4409 in 2009, requiring the state to identify all critical infrastructure assets and conduct an economic feasibility analysis of CHP for all major renovations and new construction |
| Louisiana State Legislature | Passed Resolution No. 171 in 2012 – similar to Texas State Legislature HB 1831 & HB 4409 |
| The Missouri Department of Economic Development, Division of Energy | Published the Missouri Comprehensive State Energy Plan – includes recommendations to incorporate CHP based on energy savings, meeting state energy goals, and providing energy security benefits Participated in the US DOE CHP Resiliency Accelerator and identified hospitals as a target market sector for outreach Further identified target hospital CI sites throughout the state |
| The Illinois State Energy Assurance Plan | Supports the use of CHP in creating resiliency benefits for critical infrastructure and the grid as a whole |
| The Michigan Agency for Energy | Sponsored the "CHP Roadmap for Michigan," – models future CHP penetration given a number of different scenarios and possible policies including efficiency incentives, utility rate reform and resiliency benefits |

Source: CHP Policies and Incentive Database (dCHPP). <u>https://www.epa.gov/chp/dchpp-chp-policies-and-incentives-database</u>; DG for Resilience Planning Guide, U.S. DOE. 2018. <u>https://resilienceguide.dg.industrialenergytools.com/</u>



Project Snapshots

Resilience and Reliability with CHP



Project Snapshot: Dell Children's Medical Center

- Location: Austin, TX
- Microgrid Equipment & Technologies
 - 4.3 MW gas turbine CHP
 - 1.5 MW backup diesel generator
- Key Characteristics
 - CHP Plant (Mueller Energy Center), is owned and operated by Austin Energy
 - During a disaster, the hospital can become a place of refuge, due to the extended power supply
 - CHP provides excess chilled water to surrounding facilities

Benefits

- CHP provides efficient steam generation for critical hospital procedures
- Microgrid helped medical center to achieve LEED certification
- Beneficial partnership between medical center campus and local utility (Austin Energy)







Dell Children's Medical Center, photo courtesy of Seton/Ascension

Project Snapshot: Colorado College Tutt Library

Location: Colorado Springs, CO

Application/Industry: College/University Capacity (MW): 130 kW Prime Mover: Microturbine Fuel Type: Natural Gas Thermal Use: Space heating Installation Year: 2017 Emissions Savings: Net-zero energy building

Key Characteristics

While transforming Tutt Library to meet academic demands, including new lab and classroom space, Colorado College installed an array of technologies at the site to establish the largest net-zero academic library. With a CHP system, geothermal field, and two solar arrays, the library can generate all the power needed for its on-site facilities.



Source:

https://www.coloradocollege.edu/newsevents/new sroom/cc-s-net-zero-energy-libraryopens#.XD33kFVKipo



CHP Technical Assistance Partnerships

SOUTHCENTRAL

Project Snapshot: University of Texas Medical Branch at Galveston

- Location: Galveston, TX
- Application/Industry: Hospital
- Capacity: 11.9 MW
- Prime Mover: Combustion turbine
- Fuel Type: Natural gas
- Thermal Use: Steam for steam, DHW
- Installation Year: 2016
- Resilience Benefits
 - Hurricane Ike severely damaged UTMB campus and energy/steam infrastructure
 - Hospital unable to operate for 90 days, \$2 million loss of business revenue/day, lost research materials, etc.
 - Converted buildings to DHW, distributed steam overhead to buildings, elevated boilers and chillers, and built flood wall around CHP system
 - During Harvey, CHP system operated throughout in island mode, and all infrastructure was well protected





The UTMB CHP systems protected by a flood wall, photos courtesy of Affiliated Engineers



Project Snapshot: Village Creek Water Reclamation Plant

- Location: Fort Worth, TX
- Application/Industry: WWTP
- Capacity: 5.2 MW
- Prime Mover: Combustion turbine
- Fuel Type: Natural gas
- Thermal Use: Steam turbines to drive
- centrifugal blower, Digester heat
- Installation Year: 2012

"I highly recommend this type of project. Not only do you save money but you reduce your footprint and utilize resources that were once wasted." -Ana Julia Peña-Tijerina, Sr. Professional Engineer





Project Snapshot: University of California, San Diego

Location: San Diego, CA

Microgrid Equipment & Technologies

- 33 MW CHP ((2) 13.5 MW combustion turbines, 3 MW steam turbine, 2.8 MC fuel cell)
- 3.8 million gallon thermal energy storage + 2.5 (5 MWh) Battery storage
- 2.9 MW solar PV, 300 kW solar thermal
- 4,000 smart-controllable thermostats

Key Characteristics

- Microgrid control at central utilities plant
- Automatic Substation Control System allows CHP system to island in the event of a grid outage
- High-end maser controller provides microgrid optimization
 Benefits
- Improved energy security on campus
- Arbitrage opportunities from DERs has provided significant economic benefits to UCSD, in addition to significant peak demand reduction
- Advanced controls and monitoring allow advanced outage detection for enhanced resilience



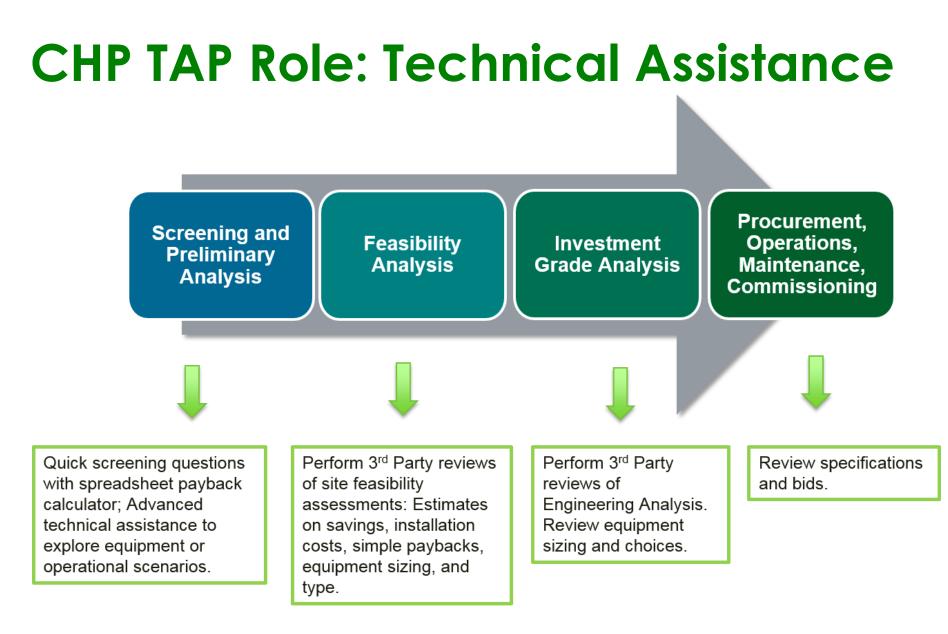


Microgrid CHP and solar generation, photos courtesy of LBNL and UC San Diego



How to Implement a CHP Project with the Help of the CHP TAP





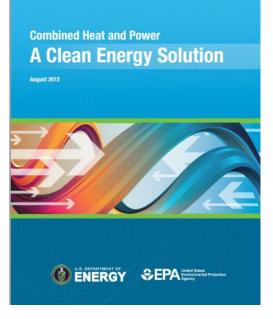


CHP Project Resources

DOE CHP Technologies Fact Sheet Series

Good Primer Report





www.eere.energy.gov/chp

www.energy.gov/chp-technologies



CHP Project Resources

DOE Project Profile Database



EPA dCHPP (CHP Policies and Incentives Database



energy.gov/chp-projects

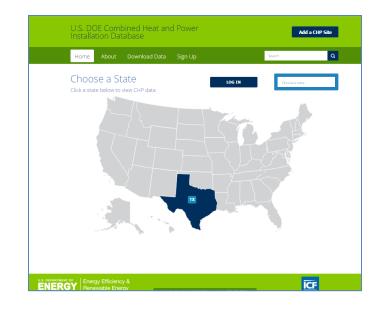
www.epa.gov/chpdchpp-chppolicies-and-incentives-database

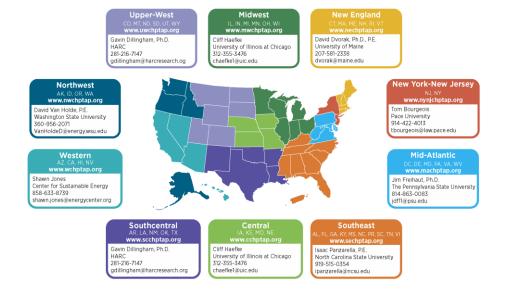


CHP Project Resources

DOE CHP Installation Database (List of all known CHP systems in U.S.)

And of course... No Cost CHP Screening and Other Technical Assistance from the CHP TAP





CHP Technical Assistance Partnerships SOUTHCENTRAL



Resources are available to assist in developing CHP Projects.

Contact the Southcentral CHP TAP to:

- Perform Microgrid with CHP Qualification Screening for a particular facility
- Conduct a resilience assessment
- Identify existing CHP sites for Project Profiles
- Advanced Technical Assistance



Summary

- Microgrids with CHP is a proven technology providing energy savings, reduced emissions, and opportunities for resiliency
- Emerging drivers are creating new opportunities to evaluate microgrids with CHP and numerous example exist to learn more how sites have incorporated this technology
- Engage with the US DOE Southcentral CHP TAP to learn more about the technical assistance offerings in evaluating microgrids with CHP



Thank You!

Gavin Dillingham, PhD, Director HARC gdillingham@harcresearch.org 281-216-7147





Jerry Looper System Operations Manager Denton Municipal Electric



- Located 35 miles north of the DFW
- Population of 136,000 residents
- Two Universities, two hospitals, and industrial district





The Electric Department of the City of Denton

- Service area of 108 square miles
- Serving 55,000 customers
- ✤ 370 MW of load
- Owns 33.5 miles of transmission line and operates another 34 miles



DME CONTINUED



- *893 miles of distribution lines with 60% underground
- 225 MW of gas fired quick response power plant, Denton Energy Center (DEC)
- Registered with North American Electric Reliability Corporation (NERC) as a GO, GOP, TO, TOP, DP, QSE, and RE
- Distributed Generation Program
 - Solar only rebates range from .40¢ to .80¢ /watt depending on the size of the unit
 - Solar with storage rebates range from .60¢ to \$1.20 /watt depending on the size of the unit
 - Full usage price is paid for all power generated back to the system
 - 310 customer owned PV systems installed totaling 3,500 KW
- 70% renewable energy
 - 180MW from wind
 - 30 MW from solar



WHY COORDINATE EMERGENCY PLANS

Last year was the first year that Electric System Operations was ask to review the City of Denton's Emergency Management Plan.

The Electric Emergency Operations plan and the City's plans did not complement each other and in some ways contradicted each other:

- The non-electric staff did not recognize that the electric department has regulations that have to be complied with during emergency situations
- Electric resources may not be available to other City departments as previously understood by Emergency Management
- Electric staff did not have a full understanding of police and fire procedures
- *DME did not fully include other city departments needs or expectations in our plans
- DME underestimated non-electric staff's general knowledge of how the electric system functions.



IDENTIFIED AREAS OF CONCERN

- Create a common list of priorities and strategies
- Identify critical facilities and customers
- Assign roles and responsibilities
- Identify priority facilities for restoration
- Address any backup generation needs
- Efficient allocation of resources
- Include business continuity plans
- Review and revise all emergency plans that may be affected



WHY COORDINATION IS NEEDED DURING POWER CAPACITY SHORTAGES

- Cities need an overall understanding of how an electric company is required to respond to capacity shortages and blackout events
 - What to expect from each level of Energy Emergency Alerts
 - * How rotating outages are planned for and executed, or how blackout events are restored
 - How electric resources will be utilized to support local critical loads
- Establishing critical loads and identify backup generation
 - Which critical facilities have backup generation or lack resources
 - Which of these facilities need priority
- Need for security of electric and city facilities
 - Protection of electric staff during travel to stations
 - Protection of electric facilities
- What to do with staff
 - Business continuity



ENERGY EMERGENCY ALERT PROCESS

- Energy Emergency Alert 1-Physical Responsive Capability falls below 2,300 MW
 Media Alert may be issued detailing the situation and asking for energy conservation
 Deployment of contracted ERS Resources
- Energy Emergency Alert 2-Physical Responsive Capability falls below 1,750 MW
 Media Alert will be sent detailing the situation and asking for energy conservation
 Reduction of load by using distribution voltage reduction measures, if beneficial
 Implementation of Load Management Plans to reduce customer load, if available
 Deployment of contracted ERS Resources
- Energy Emergency Alert 3-Physical Responsive Capability can not be maintained above 1375 and frequency falls below 59.91 HZ.
 - In addition of all the measures taken in EEA 1 and 2 Rotating outages may be requested
 - Implement load shed based off of the Load Shed Obligation established by ERCOT.



EMERGENCY LOAD SHED PROCESS

- Excludes facilities that protect the safety and health of the community and essential human needs of the citizens (Critical Loads)
 - Critical load may only be used to save the interconnection from collapse
- Open breakers to interrupt customer load to meet Load Shed Obligation
 Rotate interrupted load every 30 minutes
 - Try not to affect the same customers for 1.5 hours



IDENTIFY CRITICAL FACILITIES

- Water and waste water plants
 Lift stations
- Fire and Police stations
 Emergency Operations Center
- Hospitals and Surgery Centers
 Senior, Nursing Centers
- Electric Control Room
 Substations
- Fueling stations
 - Natural Gas pressurizing stations
 - Vehicle fueling stations
 - Backup Generator fueling solutions



EMERGENCY PLAN COORDINATION EFFORTS

Last year the City of Denton hosted a tabletop exercise about an active shooter that started at one of the colleges and then concluded at the DME campus.

Identified improvements:

- *DME had a employee emergency notification system but the rest of the City did not
 - The City of Denton is now addressing this by providing an employee emergency notification system across all departments, including upgrading DME to the new system.
- Facility lockdown efforts needed improvements
 - DME had a campus lockdown system, but it interfered with police and fire response.
 - Facility lock down prevented first responder access



FUTURE EMERGENCY PLAN COORDINATION EFFORTS

This year the City of Denton is hosting a tabletop exercise about an extended total blackout of the ERCOT electric grid.

We plan to address the issues we have identified so far and expose potential issues that may have been overlooked.



IN SUMMARY

- Cities need to make sure that emergency plans are coordinated at all levels with electric providers
 - Cities may use identification of critical facilities to start coordination efforts
- Emergency plans must comply with local, regional, and federal regulations
- Cities and electric providers must have strategic and prioritized action plans in place prior to contingency events
- Mutual understanding of the roles and responsibilities of each entity involved is essential to success
- Continuous detailed review and coordinated training exercises will improve collaboration and identify deficiencies



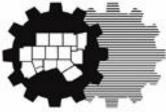
QUESTIONS?



Resources for Energy Efficiency and Infrastructure Resilience

NORTH CENTRAL TEXAS COUNCIL OF GOVERNMENTS

AUGUST 28, 2019



North Central Texas Council of Governments

Resiliency Planning Resources & Tools



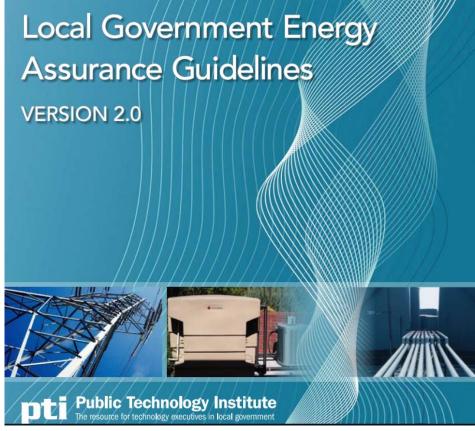
Local Government Energy Assurance Guidelines

Public Technology Institute

- The goal is to enable communities to make the transition to a pre-disaster planning and risk reduction approach.
- Assist local governments in planning for as well as responding to natural and man-made events and emergencies, often resulting in a decrease or total outage of energy that is needed to sustain critical functions and essential services within a community.
- Assist jurisdictions in the recovery phase, in which energy services vital to the health, welfare, and safety of the resident population are restored.
- Produced because very few local governments have a response and recovery plan that is specific to energy emergencies.

https://www.naseo.org/Data/Sites/1/documents/energyassurance/docu ments/pti_local_governement_energy_guidelines.pdf

Local Government Energy Assurance Planning Resources



https://sites.google.com/site/ptileap/publications http://www.energyassurance.us/

American Council for an Energy-Efficient Economy (ACEEE): Enhancing Community Resilience through Energy Efficiency

Enhancing Community Resilience through Energy Efficiency : Discusses ways in which energy efficiency can increase the resilience of energy systems and the communities they serve. It reviews the resiliencerelated benefits of:

- efficiency measures
- incorporation of efficiency into resilience planning
- presents four case studies showing how local governments and utilities can leverage energy efficiency to increase community resiliency

Table ES1. Resilience benefits of energy efficiency

| Benefit type | Energy efficiency outcome | Resilience benefit |
|--|---|--|
| Emergency response and recovery | Reduced electric demand | Increased reliability during times of stress on electric system and increased ability to respond to system emergencies |
| | Backup power supply from combined heat and power (CHP) and microgrids | Ability to maintain energy supply during emergency or disruption |
| | Efficient buildings that maintain temperatures | Residents can shelter in place as long as buildings' structural integrity is maintained. |
| | Multiple modes of transportation and efficient vehicles | Several travel options that can be used during evacuations and disruptions |
| Social and economic | Local economic resources may stay in the community | Stronger local economy that is less susceptible to hazards and disruptions |
| | Reduced exposure to energy price volatility | Economy is better positioned to manage energy price increases, and households and businesses are better able to plan for future. |
| | Reduced spending on energy | Ability to spend income on other needs, increasing disposable income (especially important for low-income families) |
| | Improved indoor air quality and emission of fewer local pollutants | Fewer public health stressors |
| Climate mitigation and adaptation | Reduced greenhouse gas emissions from power sector | Mitigation of climate change |
| | Cost-effective efficiency investments | More leeway to maximize investment in resilient redundancy measures, including adaptation measures |

Council of Government

National Institute of Standards and Technology (NIST) Community Resilience Planning Guide for Buildings and Infrastructure Systems

Helps communities develop consistent resilience goals into their comprehensive, economic development, zoning, mitigation, and other local planning activities that impact buildings, public utilities, and other **infrastructure systems**

Volume I

Describes the six-step planning process

Volume II

Elaborates on how to characterize the social and economic dimensions of the community, any potential impacts and the infrastructure/building performance.

https://www.nist.gov/topics/community-resilience/planning-guide



Department of Energy (DOE) Better Buildings



Distributed Generation for Resilience Planning Guide

The U.S. Department of Energy Better Buildings Initiative developed the <u>Distributed</u> <u>Generation (DG) for Resilience Planning Guide</u> to provide information on how DG, with a focus on combined heat and power (CHP), can aid communities to meet their resiliency goals. The guide can be used by a variety of users, including decision makers, state and local policy makers and utilities to gain a better understanding on the role that DG and critical infrastructure (CI) in resiliency planning.

The Efficiency-Resilience Nexus

The <u>Better Buildings Efficiency-Resilience Nexus</u> describes energy-efficient technologies and practices that contribute to and increase resiliency.



Department of Energy (DOE) Southcentral Technical Assistance Program with HARC

Promotes Combined Heat and Power (CHP) technology solutions for the industrial and manufacturing sector, critical infrastructure, institutions, commercial facilities, and utilities seeking to reap the many benefits of CHP.

CHP is increasingly recognized as a way to make facilities more resilient against power outages.

Houston Advanced Research Center (HARC) in The Woodlands, Texas has been awarded funding from the U.S. Department of Energy (DOE) to assist public and private entities considering CHP.

More information or to fill out interest survey:

https://www.harcresearch.org/work/CHP TAP

Department of Homeland Security Energy Sector – Specific Plan - 2015

National Infrastructure Protection Plan (NIPP) – 2015

The <u>Energy Sector-Specific Plan</u> details how the National Infrastructure Protection Plan risk management framework is implemented within the context of the unique characteristics and risk landscape of the sector

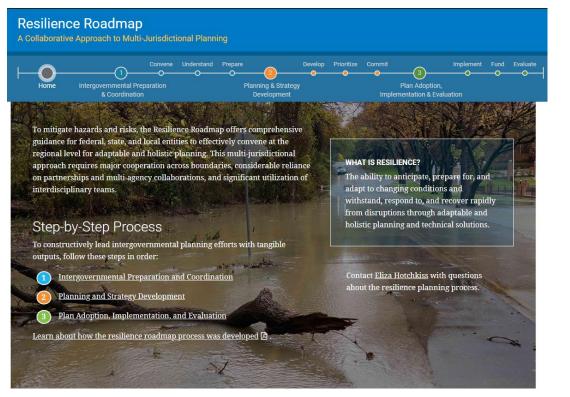
The Department of Energy is designated as the Sector-Specific Agency for the Energy Sector for NIPP.

https://www.dhs.gov/cisa/energy-sector

https://www.dhs.gov/sites/default/files/publications/nipp-ssp-energy-2015-508.pdf

Department of Energy (DOE) National Renewable Energy Laboratory (NREL)

Resilience Roadmap – A Collaborative Approach to Multi-Jurisdictional Planning



https://www.nrel.gov/resilience-planning-roadmap/

Complete Energy Profile

Completing an energy profile for critical operations or a community is essential for developing resilient infrastructure strategies. Beyond documenting energy consumption patterns and generation assets there are benefits associated with documenting existing utility service provider agreements and long-term regional forecasts for meeting needs in changes to population, demographics, and the economy, for example. One of the most important parts of the energy profile is a clear assessment of what kind of energy is used and how it is used within the jurisdiction. Gathering and evaluating this information also provides a baseline for measuring future progress toward energy reliability.

Stakeholders should gather geographic data related to critical infrastructure systems or facilities which provide daily operations, serve the community as a whole, or provide mission critical services. Desirable information on critical infrastructure could include:

- Data or locations of electric transmission lines, substations, and distribution networks
- Natural gas lines and distribution networks
- Critical community and emergency operations facilities
- Water and wastewater treatment facilities
- Water distribution networks and pumping stations
- Storm-water collection network and treatment/outflow locations
- Fueling station networks
- Fuel types and emergency evacuation routes
- Cellular tower locations, service providers and fiber networks
- Public transportation networks
- Low-income and elderly housing locations
- Emergency shelters, schools, vulnerable populations.

A community or government entity will have different priorities depending on operational needs and critical activities, so this data should be collected with input from the various stakeholders. Some information may be considered sensitive, so access to data or sharing of information may be limited. Understanding where evacuation priorities exist or where energy should be focused due to infrastructure needs will help formulate resilience strategies.

Resilient Energy Platform NREL, USAID

Resilient Energy Platform provides expertly curated resources, training materials, data, tools, and direct technical assistance in planning resilient, sustainable, and secure power systems.

The platform enables decision makers to assess power sector vulnerabilities, identify resilience solutions, and make informed decisions to enhance power sector resilience at all scales.



A <u></u> ИК **Identify Threats Define Impacts** Assess Calculate Risks Develop Solutions Vulnerabilities Define the potential Calculate the risks Identify the potential threats to the power impacts on the power resulting from linked Assess the sector that may result threats and sector and score the vulnerabilities of the from these threats. vulnerabilities in a risk likelihood of occurring. power sector and matrix. score their potential severity.

POWER SECTOR RESILIENCE PLANNING GUIDEBOOK

A Self-Guided Reference for Practitioners

Sherry Stout, Nathan Lee, Sadie Cox, and James Elsworth U.S. Department of Energy's National Renewable Energy Laboratory

Develop and prioritize resilience action plans based on impact, ability to implement, and cost..

https://resilient-energy.org/guidebook

Department of Energy (DOE) Office of Electricity

North American Energy Resilience Model - July 2019

"Our Nation's prominence is largely enabled by broad access to abundant, reliable, and affordable energy. Our modern electric power system drives our digital economy and elevates our health, safety, and overall standard of living. Without a functioning power grid, nearly every type of critical infrastructure in the U.S.—from banking and water distribution to telecommunications—would grind to a halt. Yet as our Nation's dependence on the power grid grows, so does the breadth and severity of threats against it."

A collaboration between DOE, its National Laboratories, and industry, the NAERM will develop a comprehensive resilience modeling system for the North American energy sector infrastructure.

- Enable prediction of the impact of threats
- Evaluation and identification of effective mitigation strategies
- Support for black start planning



Office of Electricity

North American Energy Resilience Model

July 2019

United States Department of Energy Washington, DC 20585

Financial Tools & Resources







BETTER BUILDINGS FINANCING NAVIGATOR

THIS NAVIGATOR HELPS YOU AVOID THE COMPLEXITY ASSOCIATED WITH SECURING APPROPRIATE FINANCING FOR YOUR ENERGY EFFICIENCY PROJECTS <u>Commercial property assessed</u> <u>clean energy (CPACE) Financing</u> <u>for Resiliency Toolkit</u>

LEARN ABOUT AVAILABLE FINANCING THAT CAN BE USED TO FUND RESILIENCY IMPROVEMENTS TO MAKE BUILDINGS MORE RESISTANT TO NATURAL DISASTERS OR THREATS

ENERGY SAVINGS PERFORMANCE CONTRACTING (ESPC) TOOLKIT

A COLLECTION OF RESOURCES FOR STATE AND LOCAL GOVERNMENTS TO LEARN ABOUT IMPLEMENTING PERFORMANCE CONTRACTING





National Association of State Energy Officials

National Association of State Energy Officials (NASEO) Resources



About NASEO



National non-profit association for the governor-designated energy officials from each state and territory

Facilitates Peer Learning Among State Officials A Resource For and About State Energy Offices Advocates the Interests of the State Energy Offices to Congress



Initiative for Resiliency in Energy through Vehicles (iREV)

NASEO's Initiative for Resiliency in Energy through Vehicles (iREV) is a nationwide effort to provide resources and tools to emergency planners that addresses the potential for shortages and disruptions in motor fuels during times of emergency through the integration of **alternative fuels** into emergency response activities.

Why Alternative Fuels?

Incorporating alternative fuels into emergency response fleets helps to diversify fuel sources, reduce the potential for fuel shortages or disruptions and decrease harmful exhaust emissions from traditional fuels.

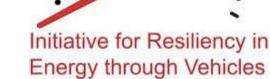






National Association o

State Energy Officials

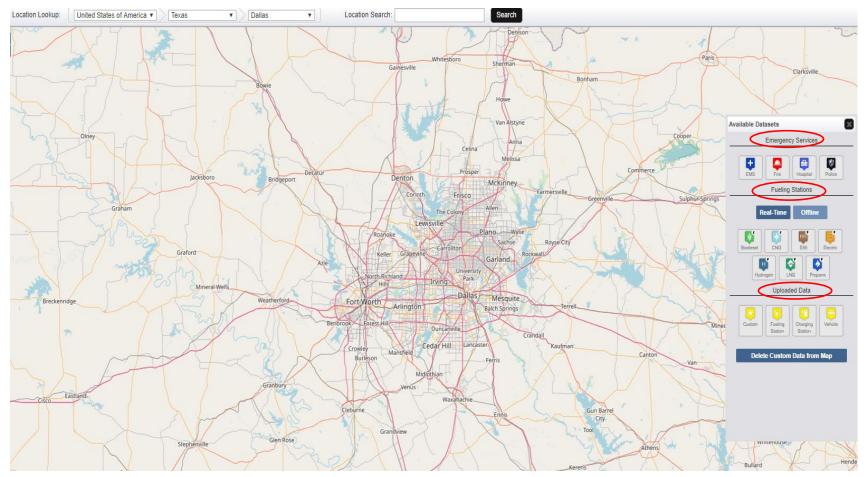


NASEO Resource: iREV Tracking Tool

As part of the iREV initiative, NASEO developed a free mapping application known as the "<u>iREV Tracking Tool</u>". This tool identifies where alternative fuel vehicles and

infrastructure are located within their communities to optimize their planning and investments based on their specific fuel supply, geography and risk profile.

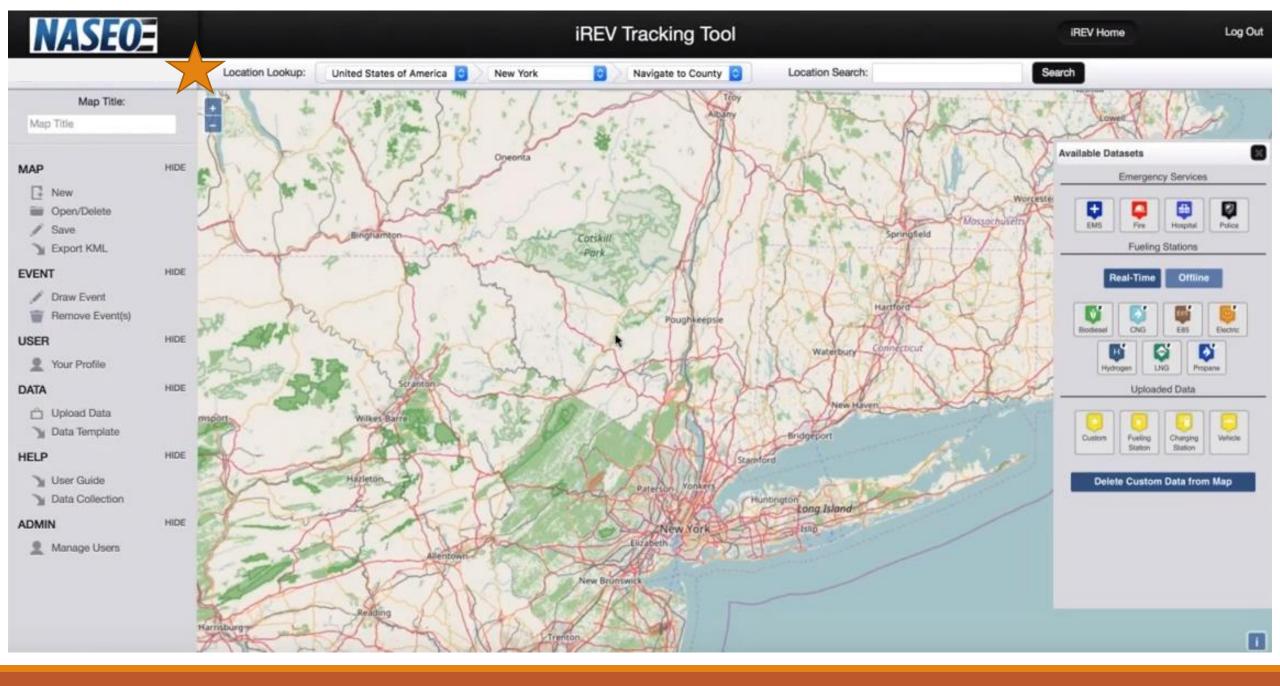


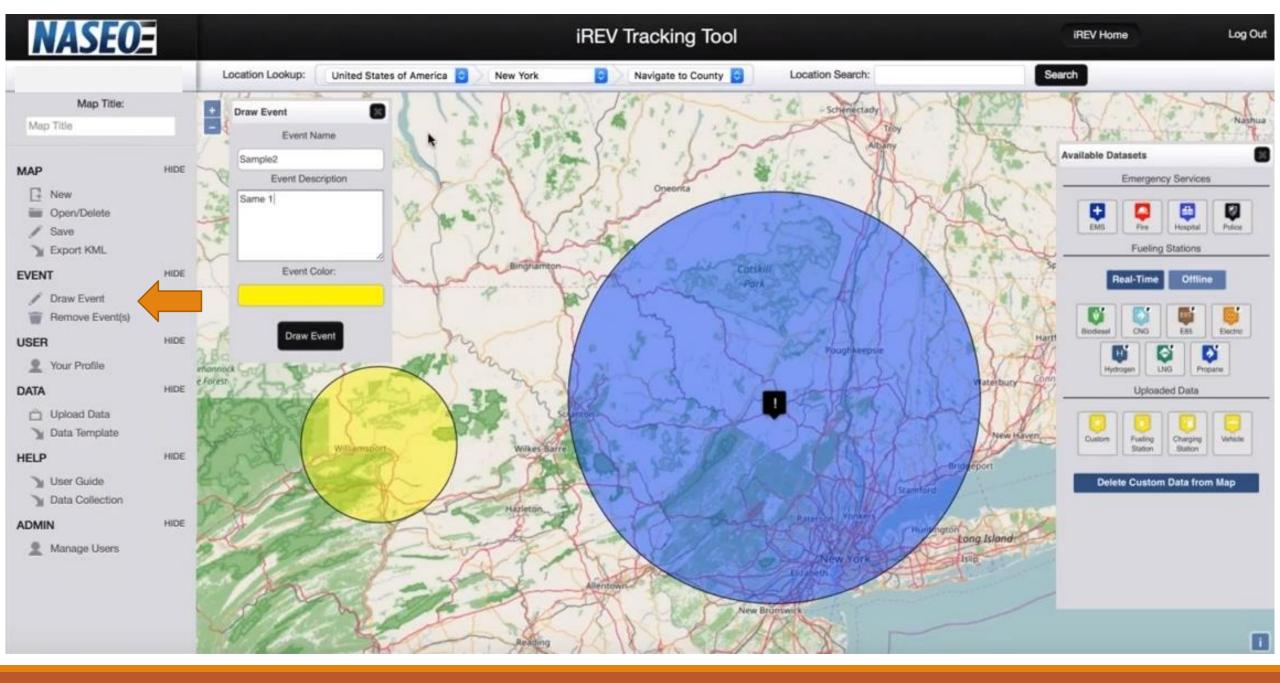


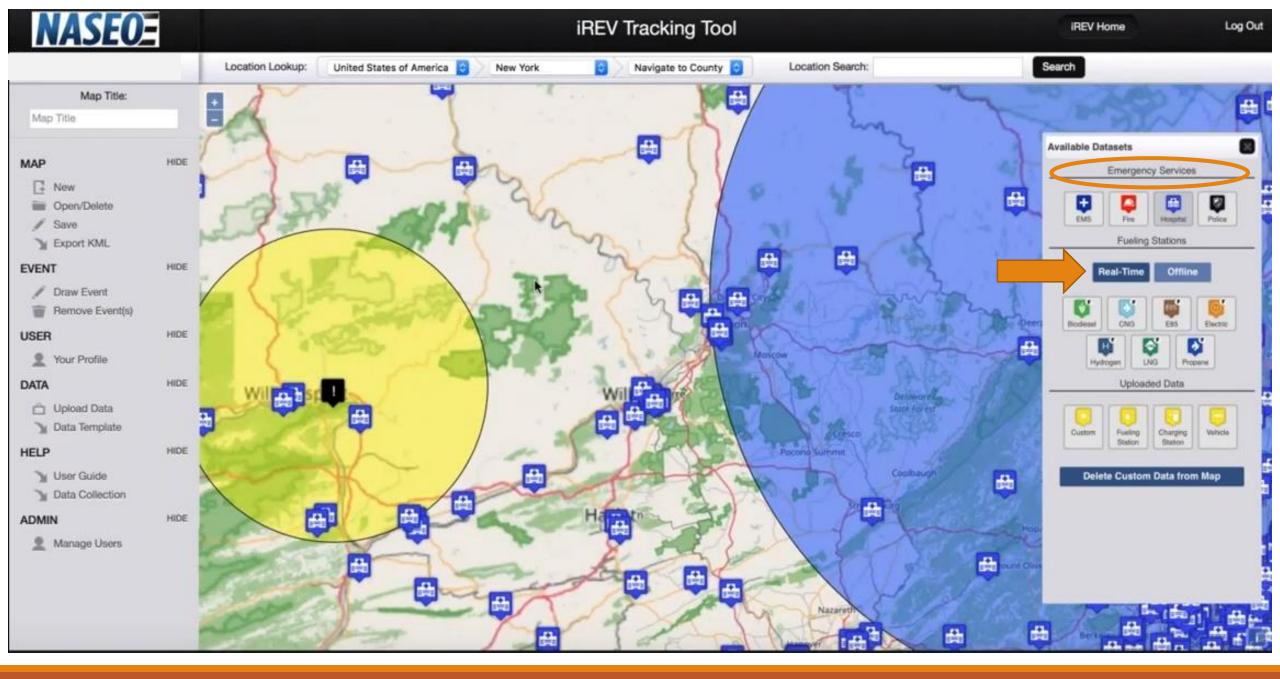


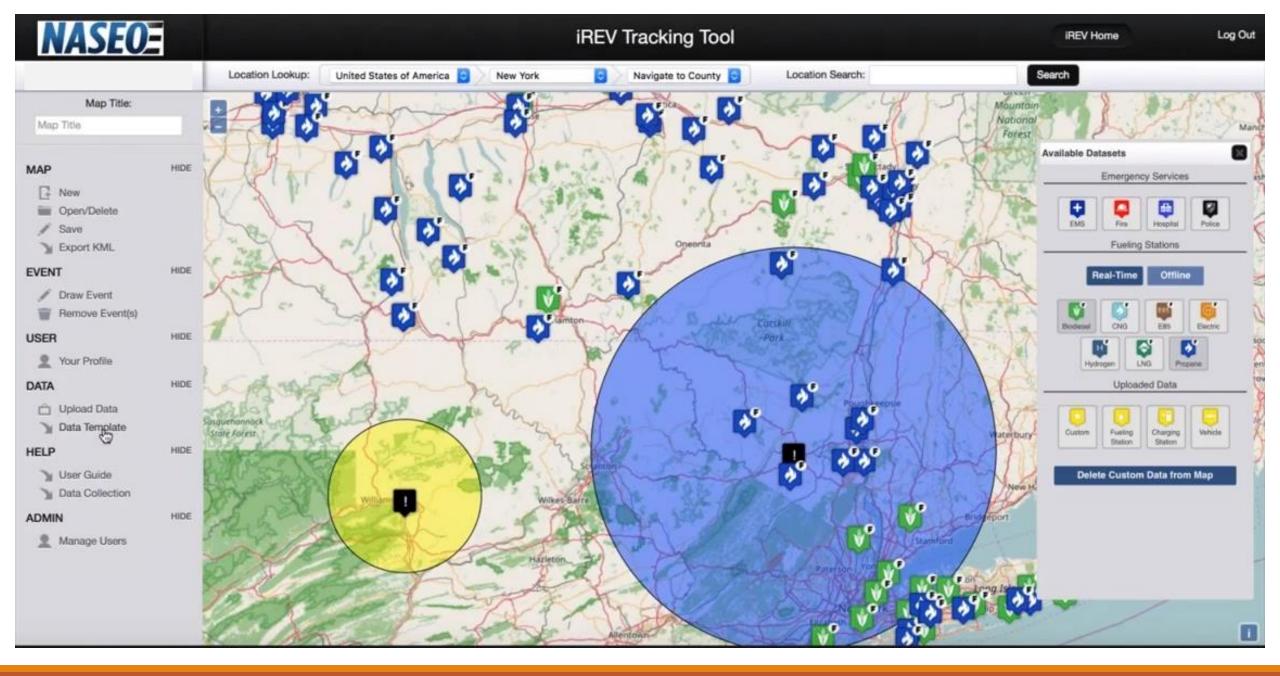
iREV Tracking Tool Overview











iREV Case Studies: Alternative Fuel Vehicles and Emergency Response





Biodiesel Fueled Vehicles and Emergency Response





Electric Vehicles and Emergency Response







Propane Vehicles and Emergency Response





Mobile fueling capacity allows fuel to be delivered to remote or inaccessible areas



On-site storage tanks can provide fuel to emergency services



Ability to export power when the grid is not functioning Natural Gas is normally supplied via underground pipeline, which is more resilient

Additional Resources

Department of Energy (DOE) State and Local Solution Center

Explore resources related to energy planning, financing energy initiatives, accessing energy data and designing energy programs.

National Renewable Energy Laboratory's REopt Lite Tool

This free tool evaluates the viability of on site gridconnected photovoltaic, wind, and battery storage, potential battery dispatch and size, and the critical load a system can sustain during a grid outage.







About SECO



Mission Statement: To Increase the Efficient Use of Energy and Water While Protecting the Environment

Focus on Public Sector Facilities – Indirectly Benefitting Taxpayers

- Support for Energy and Water Efficiency Project Implementation
 - Education and Training
 - Technical Assistance
 - Project Financing
- U.S. Department of Energy State-Level Program Conduit
 - State Energy Program (SEP)
 - Pantex/Waste Isolation Pilot Plant (WIPP)



SECO Support

Training/Education

• Energy Codes (Workshops & Adoption Toolkit)

WattWatchers

Technical Assistance

Preliminary Energy Audits (K-12 & Local Governments)
Virtual Energy Audits

Financing

- LoanSTAR Revolving Loan Program
- Energy Savings Performance Contract Guidelines & Education





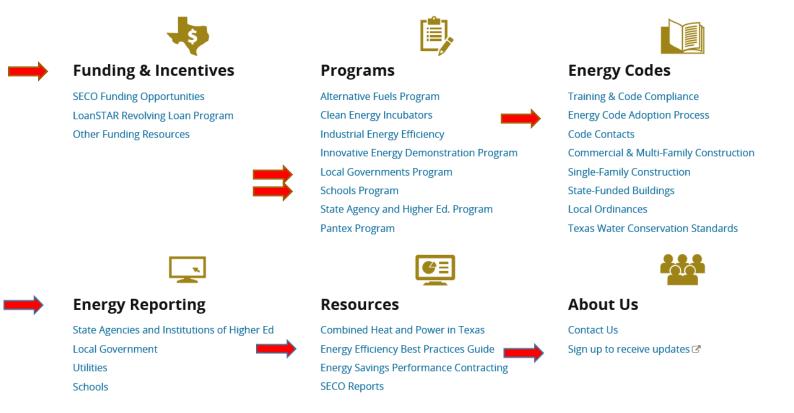
https://comptroller.texas.gov/programs/seco





STATE ENERGY CONSERVATION OFFICE

SECO partners with Texas local governments, county governments, public K-12 schools, public institutions of higher education and state agencies, to reduce utility costs and maximize efficiency. SECO also adopts energy codes for single- family residential, commercial, and state-funded buildings.





Council of Governme

LoanSTAR Revolving Loan

Finances Projects that <u>Reduce Energy/Water/Utility Costs</u>

- Simple Payback Period of 15 Years or Less
- ° 2% Loan Interest Rate; 1% if Choose ARRA Funds with More Reporting

Open Enrollment Through August 30, 2019

- Maximum \$8 Million Loan Per Application
- Maximum 3 Loans per Entity

Program Overview: https://www.youtube.com/watch?v=4IFuj 5ZeGI



Other Resources, Funding, & Incentives

Database of State Incentives for Renewable Energy: Local, Utility, State, Federal www.dsireusa.org





TEXAS DEPARTMENT OF AGRICULTURE COMMISSIONER SID MILLER

City Population < 50,000; County Population <200,000 Water / Wastewater infrastructure; Street / Drainage; Housing Awards Range from \$75,000 - \$800,000

www.texasagriculture.gov/GrantsServices

Texas Water Development Board:

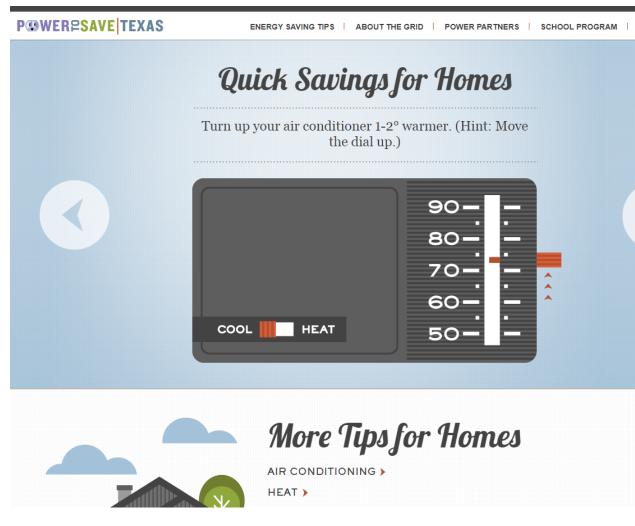
Financial Assistance Programs Loans, Grants, Deferred Interest, Combination Grant/Loan Political Subdivisions, non-Profit and Community Water Supply Corporations, Private www.twdb.texas.gov/financial/programs



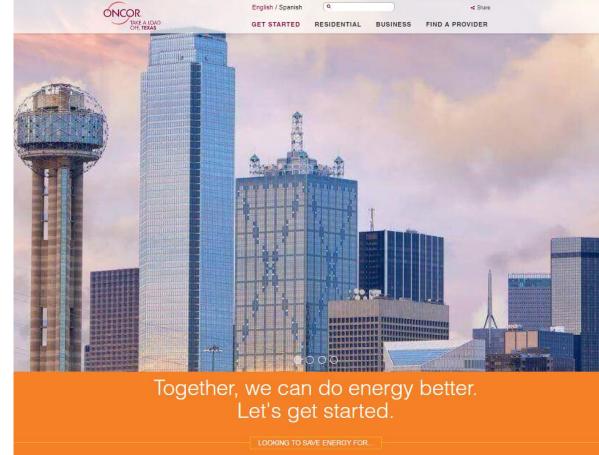
North Central Texas

Consumer Resources – Cities can Advertise to Residents

PUC Power to Save Website



http://www.powertosavetexas.net/Home/QuickSavingsHome





https://www.takealoadofftexas.com/en/Pages/Home.aspx

ONCOR Take a Load Off Texas

Texas Property Assessed Clean Energy (TX-PACE) Program As of August 2019, PACE

TX-PACE facilitates the use of private capital to finance water conservation, **energy efficiency**, resiliency, and distributed generation projects to eligible properties

PACE is a voluntary program that can be used for the following property types.

ELIGIBLE PROPERTIES





COMMERCIAL REAL PROPERTY

Including non-profit real property such as private schools, medical facilities, churches, etc.

INDUSTRIAL REAL PROPERTY

Including privately owned agricultural real property.

Industrial Flyer



MULTIFAMILY RESIDENTIAL REAL PROPERTY

Residential real property with five or more dwelling units.

As of August 2019, PACE in North Texas Programs:

- Corinth
- Dallas
- Farmers Branch
- Princeton

- Prosper
- Navarro County
- Tarrant County

Eligible Improvements:

Chillers, boilers, and furnaces • HVAC, BMS, BAS, EMS controls • Lighting • Water heating systems • Energy management systems and controls • Roofing • Windows • Doors • Insulation • Elevator modernization • Pool equipment • Cogeneration or combined heat and power • Heat recovery and steam traps • Solar panels • Wind turbines • Water management systems and controls • Irrigation equipment • Rainwater collection systems • Toilets • Faucets • Greywater systems... and more!



Source: https://www.texaspaceauthority.org/wp-content/uploads/public-sector-2018-11-19.pdf

www.TexasPACEAuthority.org

NCTCOG Resources



Conserve North Texas

Clearinghouse of Energy Efficiency, Water Conservation, and Transportation Resources

Resource Types:

- Programs
- o Tools
- Calculators
- Case Studies

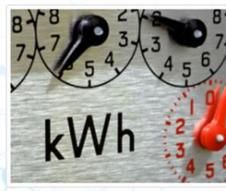
www.conservenorthtexas.org

Topic



Water

Find resources to reduce water use and increase water conservation within the public and private sector.



Energy

Search resources that help reduce energy consumption and increase energy efficiency across all sectors.





Fuel

Explore resources to reduce energy and fuel intensity within the transportation sector.



Go Solar Texas

Texas-Specific Information about Solar

Key Resource Types:

- Best Management Practices
- Cost Benefit Analysis
- Trainings
- Case Studies
- Meeting-in-a-Box

www.gosolartexas.org

Go Solar Texas



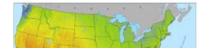
Solar power is an emerging clean energy option that can positively impact North Texas' environment and save consumers money on their electric bills. Dallas-Fort Worth is a prime location for solar technology and its growth due to the region's climate and geography. Solar power can provide much of the needed electricity when electricity demand is highest - when it's hot and the sun is shining.

Mith proper implementation, color operary will halp to improve air quality



Solar 101

Learn the basics about solar energy, terminology, and equipment.





LAR+

Steps for Going Solar

Considering installing a solar energy system? Now what? Steps for Going Solar provides details on solar energy systems, costs, tools for determining if solar is right for your property, and more.





FOR MORE INFORMATION

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Lori Clark

Program Manager Transportation Department (817) 695-9232 <u>Iclark@nctcog.org</u>

https://www.nctcog.org/envir/natural-resources/energy-efficiency



North Central Texas Council of Governments